

**Enrolled**  
**House Bill 3358**

Sponsored by Representative PATRIDGE

CHAPTER .....

AN ACT

Relating to the Oregon Progress Board; amending ORS 285A.150, 285A.153, 285A.159, 285A.162, 285A.165, 285A.168, 285A.171, 285A.174 and 291.110; appropriating money; and limiting expenditures.

**Be It Enacted by the People of the State of Oregon:**

**SECTION 1.** ORS 285A.150 is amended to read:

285A.150. The Legislative Assembly finds that:

(1) The Oregon [*economy*] of the future can provide unparalleled [*opportunity*] **economic opportunities** while maintaining Oregon’s traditional values if this state pursues [*the*] **its** future with clarity of purpose and perseverance.

(2) [*The*] Oregon [*economy*] is in the midst of [*a*] massive **economic, social and environmental transitions** [*transition*] created by technological changes, global competition and [*new production practices*] **changing population demographics**.

[(3)] In order to [*maintain employment*] **expand economic opportunities**[, *increase income levels, reduce poverty and generate the public revenues needed to provide public services, Oregon must increasingly rely on an economy that adds value to its natural resources and provides a diverse mix of products*] **while maintaining Oregon’s unique quality of life in the face of change, Oregonians must have a vision for their preferred future that spans economic, social and environmental concerns**.

[(4)] **(3)** An **independent** Oregon Progress Board is needed to:

(a) Encourage the discussion and understanding **among all Oregonians** of critical global and national economic, **social and environmental** trends that will affect [*the*] Oregon [*economy*] in the coming decades;

(b) Formulate and submit to Oregonians a strategy that describes and explains a vision for Oregon’s economic, **social and environmental** progress [*over the next 20 to 30 years; and*] **for 20 years into the future**;

(c) Submit to the Legislative Assembly, for its adoption, goals for Oregon’s progress, including measurable indicators of the achievement of those goals, in the manner prescribed in ORS 285A.171; **and**

**(d) Assist state agencies and their partners in developing performance measures that provide linkages to the measurable indicators of achievement in the manner prescribed in ORS 291.110.**

**SECTION 2.** ORS 285A.153 is amended to read:

285A.153. (1) There is established an Oregon Progress Board consisting of the following members:

- (a) The Governor; *[and]*
- (b) Nine members appointed by the Governor;
- (c) One Senator appointed by the President of the Senate; and**
- (d) One Representative appointed by the Speaker of the House of Representatives.**

(2)(a) The term of office of each member **appointed by the Governor** is four years. Before the expiration of the term of a member, the Governor shall appoint a successor whose term begins on January 31 next following. A member is eligible for reappointment.

**(b) Each legislative member serves at the pleasure of the appointing authority and may serve as long as the member remains in the chamber of the Legislative Assembly from which the member was appointed.**

(3)(a) A member of the Oregon Progress Board **appointed by the Governor** shall be entitled to compensation and expenses as provided in ORS 292.495.

**(b) Members of the Legislative Assembly appointed to the Oregon Progress Board shall be entitled to an allowance as authorized in ORS 171.072 from funds appropriated to the Legislative Assembly.**

(4) Of the members *[of]* **appointed by the Governor** to the board, five shall be selected who are residents of different congressional districts in this state.

(5) Members *[of]* **appointed by the Governor** to the Oregon Progress Board shall be appointed so as to be representative of the ethnic, cultural, social and economic diversity of the people of this state.

**(6) Members appointed by the legislative appointing authority shall serve as the official liaisons to their respective chambers for the purposes described in ORS 285A.168, 285A.171 and 285A.174.**

**SECTION 3.** ORS 285A.159 is amended to read:

285A.159. *[(1) In accordance with applicable provisions of ORS 183.310 to 183.550, the Oregon Progress Board may adopt rules necessary for the administration of ORS 285A.150 to 285A.168 and 285A.174.]*

*[(2)]* **(1)** The Governor shall serve as chair of the **Oregon Progress** Board and may appoint an executive officer for the board for a term and with such duties and powers as the board determines to be necessary or appropriate.

*[(3)]* **(2)** A majority of the **voting** members of the board constitutes a quorum for the transaction of business.

*[(4)]* **(3)** The board shall meet as the board determines necessary at times and places specified by call of the chair or a majority of the members of the board.

*[(5)]* **(4)** The *[Economic and Community Development Department]* **Oregon Department of Administrative Services** shall provide clerical, technical and management personnel to the board to serve as the board's staff.

**SECTION 4.** ORS 285A.162 is amended to read:

285A.162. (1) The Oregon Progress Board shall develop a strategy for Oregon that addresses the economic, social, cultural, environmental and other needs and aspirations of the people of Oregon.

(2) The strategy developed by the Oregon Progress Board shall address issues that the board determines are necessary and appropriate to Oregon's future. Such issues shall include:

- (a) Education and workforce.
- (b) Public and private cooperation.
- (c) Environmental quality.
- (d) Infrastructure.
- (e) Funding and taxation.
- (f) Social well-being.**

*[(f)]* **(g)** Such other issues as the board, by majority vote, shall add to the strategy.

(3) When developing the strategy, the Oregon Progress Board shall hold public hearings, public meetings and workshops as needed to ensure the participation of a broad cross section of Oregon's population. The board shall publicize the public hearings, public meetings and workshops in each

city in which they are held and shall allow interested residents and other individuals to appear and be heard by the board.

(4) After considering any written comments and public testimony relating to the proposed strategy, the board shall revise the strategy as it considers necessary or appropriate. The board, by a vote of a majority of its members, shall approve and adopt a final strategy. The board shall submit, in addition to its adopted strategy, a summary and digest of comments and public testimony and its response, if any, to those comments. The adopted strategy shall be submitted to the [Seventy-second] **Seventy-third** Legislative Assembly not later than [January 15, 2003] **March 15, 2005**, and every [six] **eight** years thereafter.

**SECTION 5.** ORS 285A.165 is amended to read:

285A.165. As a part of the strategy adopted under ORS 285A.162, the Oregon Progress Board shall also [adopt a recommended implementation plan. The plan shall include recommendations for] **recommend** statutory or other **policy** changes [the board considers appropriate], **including** modifications in public fiscal [and spending] policies[, including the allocation of lottery revenues, and also recommendations for] **and other** implementing actions to be carried out by **state and** local governments, businesses, private citizens and other organizations. **Board staff shall assist local communities, wherever possible, in developing plans and measures of success to achieve the goals established under ORS 285A.162.**

**SECTION 6.** ORS 285A.168 is amended to read:

285A.168. (1) The Oregon Progress Board shall, in its adopted strategy, include a series of goals for Oregon's progress [over the next two to three decades] **for 20 years into the future.**

(2) Goals shall include such measurable indicators of [attainment] **success (Oregon benchmarks)**, as the board shall determine, that show the extent to which each goal is being achieved.

(3) Goals shall be reviewed by the Legislative Assembly, which may, by joint resolution, adopt, modify, delete or add to the goals. Any goals adopted by the Legislative Assembly shall become the goals used by the board in its subsequent activities.

(4) After the legislative review and adoption of goals, the board may recommend such modifications to the goals as it considers appropriate.

**SECTION 7.** ORS 285A.171 is amended to read:

285A.171. [In consultation with the Oregon Department of Administrative Services and the State Commission on Children and Families, the Oregon Progress Board in adopting biennial lead benchmarks shall give priority to benchmarks that have the potential to yield a high return on human investment, including but not limited to greater worker productivity and future monetary savings] **In consultation with the Oregon Department of Administrative Services, the Legislative Fiscal Office and the Secretary of State, the Oregon Progress Board shall establish guidelines, based on best practices, for state agencies to link performance measures to Oregon benchmarks as described in ORS 291.110. As resources allow, the board shall assist agencies in adopting performance measurement frameworks based on achieving results that contribute to the attainment of Oregon benchmark targets and other high-level outcomes of concern to Oregon citizens. At least once per biennium, the board shall report to the Legislative Assembly on state government progress toward developing a system of performance measures as described in ORS 291.110.**

**SECTION 8.** ORS 285A.174 is amended to read:

285A.174. The Oregon Progress Board shall prepare, at least once each biennium, a report that describes Oregon's progress toward achievement of the board's strategy, based on the [specific indicators] **Oregon benchmarks** the board adopts for measuring the attainment of strategic goals. **The board shall review the Oregon benchmarks each biennium and make any modification necessary to improve the accuracy or comprehensiveness of the measures.** The report shall include an analysis of issues and trends of strategic significance and shall propose [an agenda that identifies] key steps that Oregon should take over the following two years to build for Oregon's future. [In developing the report required by this section, the Oregon Progress Board shall consider the

*criteria contained in ORS 285A.020 (3)] The board shall submit the report to the Legislative Assembly for review.*

**SECTION 9.** ORS 291.110 is amended to read:

291.110. (1) The Oregon Department of Administrative Services shall be responsible for [insuring] **ensuring** that state agency activities and programs are directed toward achieving the Oregon benchmarks. The department shall:

(a) Monitor progress, identify barriers and generate alternative approaches for attaining the benchmarks.

(b) [Assure] **Ensure** the development of a statewide system of performance measures designed to increase the efficiency and effectiveness of state programs and services.

(c) **Using the guidelines developed by the Oregon Progress Board as described in ORS 285A.171**, provide agencies with direction on the appropriate format for reporting performance measures to [assure] **ensure** consistency across agencies.

(d) **Using the guidelines developed by the Oregon Progress Board as described in ORS 285A.171**, consult with the Secretary of State and the Legislative Assembly to assist in devising a system of performance measures.

(e) Facilitate the development of performance measures in those instances where benchmarks involve more than one state agency.

(f) Prior to budget development, consult with the legislative review agency, as defined in ORS 291.371, or other appropriate legislative committee, as determined by the President of the Senate and the Speaker of the House of Representatives, prior to the formal adoption of a performance measurement system.

(2) State agencies shall be responsible for developing measurable performance measures consistent with and aimed at achieving Oregon benchmarks. To that end, each state agency shall:

(a) Identify the mission, goals and objectives of the agency and any applicable benchmarks to which the goals are directed.

(b) Develop written defined performance measures that quantify desired organization **intermediate outcomes**, outputs, responsibilities, results, products and services, and, where possible, develop unit cost measures for evaluating the program efficiency.

(c) Involve agency managers, supervisors and employees in the development of statements of mission, goals, objectives and performance measures as provided in paragraphs (a) and (b) of this subsection and establish teams composed of agency managers, supervisors and employees to implement agency goals, objectives and performance measures. Where bargaining unit employees are affected, they shall have the right to select those employees of the agency, through their labor organization, to serve on any joint committees established to develop performance measures.

(d) Use performance measures to work toward achievement of identified missions, goals, objectives and any applicable benchmarks.

(e) **In consultation with the Oregon Progress Board**, review agency performance measures with the appropriate legislative committee, as determined by the President of the Senate and the Speaker of the House of Representatives, during the regular legislative session.

**SECTION 10.** There is appropriated to the Oregon Department of Administrative Services, for the biennium beginning July 1, 2001, out of the General Fund, the amount of \$704,470 for the purpose of carrying out the provisions of ORS 285A.159, as amended by section 3 of this 2001 Act.

**SECTION 11.** Notwithstanding any other law, the amount of \$480,673 is established for the biennium beginning July 1, 2001, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts, but excluding lottery funds and federal funds, collected or received by the Oregon Department of Administrative Services for the purpose of carrying out the provisions of ORS 285A.159, as amended by section 3 of this 2001 Act.

**Passed by House March 22, 2001**

**Repassed by House June 4, 2001**

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Chief Clerk of House

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Speaker of House

**Passed by Senate May 31, 2001**

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President of Senate

**Received by Governor:**

.....M,....., 2001

**Approved:**

.....M,....., 2001

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Governor

**Filed in Office of Secretary of State:**

.....M,....., 2001

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Secretary of State