



Oregon Business Development Department

**2009 Government to Government Annual Report**

As directed in ORS 182.166 (3), the Oregon Business Development Department (Business Oregon) participates in the Economic Development and Community Services Cluster. The cluster group consists of Oregon's nine federally recognized Tribes and members of Oregon state government, to include: Business Oregon, Department of Transportation, Department of Revenue, Department of Environmental Quality, Employment Department, Department of Land Conservation and Development, Department of Housing and Community Services and Department of Consumer and Business Services. The Economic Development and Community Services Cluster meet on a quarterly basis around the state on a volunteer "hosting" basis. Sarah Miller, the Policy and Planning Division Administrator, and Darrin Fleener, Local Government Liaison serve as Business Oregon's Key Contacts for this Cluster.

Throughout the year, various Tribes have taken the opportunity to host a Cluster meeting on their reservation, allowing state and other Tribal members of the Cluster an opportunity to see other Reservations and Tribes' facilities. The Department wishes to acknowledge these hosting Tribes and recognize their leadership in their generous support of this Cluster.

For the last two years, the department has co-chaired the Economic and Community Services Cluster group Siletz Tribe member Dave Tovey. Dave has worked closely with the department to ensure a meaningful agenda was constructed for each meeting and maximized attendance by tribal partners. The success of this cluster is due in large part to his leadership and commitment to partnership on this important work.

This year, the Cluster decided to integrate another level of participation in the meetings. As such, members of the Federal delegation were personally invited as was a representative member of the Affiliated Tribes of Northwest Indians and select federal agencies. There was great interest from all groups and we had consistent representation from the invitees.

Over the next year, it will be a goal of the Cluster leadership to increase participation from a few tribes that have had a difficult time attending the Cluster meetings. This will be a topic of discussion at the 2009 Pre-Summit Cluster planning meeting where activities and meeting locations are planned for the next year.

Accordingly, in the first part of this report, each quarterly Cluster meeting is summarized and highlighted to demonstrate various topics of discussion and work the Cluster has focused on. There are many noteworthy successes that came from these meetings; however, we will only be highlighting a few here.

## **2009 Economic Development & Community Services Cluster**

### **Quarterly Meeting Overview**

#### **Meeting One - February 4, 2004**

The first of the three quarterly Cluster meetings was hosted by the state. The meeting was held at Business Oregon in Salem on February 4, 2009. The Agenda for this meeting included welcome remarks by Darrin Fleener and an opportunity for participants and guests to provide a short introduction and briefly share what they do and who they represent.

The February Cluster meeting focused on three main topics: Tribal Tourism / Rural Tourism, American Recovery and Reinvestment Act (ARRA) Introduction and Legislative Updates from Tribes and state agencies.

#### **Tribal Tourism Update**

Kristin Dahl, Travel Oregon Tourism Development and Sustainability Manager, presented an update on the Tribal Tourism Project and what to expect in the future. She also presented Travel Oregon's new *Hands on Tourism Development and Training Program* designed to catalyze tourism in rural communities.

#### **Economic Stimulus Funding**

The Co-Chairs led a short discussion on the pending stimulus funding coming to Oregon and requested each Tribe to prepare a "ready to go" project list. It became evident that tribes had a varying degree of understanding of the impending programs and resources to be released. Because

there was some confusion, it was agreed that the Cluster would bring this topic back at the next meeting.

### Legislative Updates

Every Legislative Session, the Cluster takes a few minutes to give and receive legislative updates from each other. This is of particular importance as we often find opportunity to collaborate and support each other's efforts. In the past, there is information that has changed pending legislation or has altered the course of action. While this is not the most time consuming item we discuss, it is a critical part of the spirit of the Cluster. Finally, members of the Cluster can request to have an audience of the Cluster members as an identified stakeholder group for certain state Agencies. In this case, the Department of Revenue and Business Oregon presented information on legislation related to specific tax exemptions (HB 2067) and Tribal Enterprise Zones (SB 726).

### Tribal / Agency Round Table

Perhaps one of the most important and entertaining items at a cluster meeting is to take time to hear what the latest happenings on other tribes respective work and to celebrate accomplishments and successes in economic and community development. Often times, this agenda item serves as a point of entry for an agency to partner with a member tribe on a project or issue if there is an item that needs to be addressed or some identified opportunity for technical assistance or even funding.

### **Meeting Two - May 27, 2009**

The second meeting of the Cluster was held on May 27, 2009 and hosted by the Grand Ronde Tribe. Based on the feedback surrounding Federal Stimulus and program funding available to tribes and accessing those funds, it was decided to dedicate an entire Cluster meeting to ARRA and interaction between tribes and State and Federal funding agencies in Oregon. To that end, all State and Federal agencies, including members of the congressional delegation, were invited to come and make a 10-15 minute presentation on the ARRA funding and leave program information for individual Tribes. Based on feedback we received after the meeting had concluded, this was perhaps the most successful and useful Cluster meeting to date.

### Economic Revitalization Team and the Governor's Office

In addition, we were pleased to have Mr. Ray Naff, of the Governor's Office joined the meeting to introduce the Economic Revitalization Team (ERT) and describe the services his office provides

across the state. Mr. Naff passed out a service area map of his staff and where they are assigned so each Tribe was aware of their Liaison and the respective contact information. Introducing the Tribal Cluster members to the ERT office was very well received and can be counted as another way member Tribes can better understand state government and become connected to resources or to solve identified problems.

#### *Federal Stimulus Funding – American Recovery and Reinvestment Act (ARRA)*

Members of Oregon's Congressional Delegation were invited to address the members of the Cluster and answer any questions. While no actual member of the Delegation were able to attend in person, we were extremely pleased to have representatives from Senator Jeff Merkley's office, Representative Kurt Schrader's office and Senator Ron Wyden's office. Also attending the meeting was a federal representative from Indian Health Services (IHS).

In addition to the above named attendees, and the regular members of our Cluster, we were also very pleased to have the Oregon Department of Justice, the Legislative Commission on Indian Services, the Governor's Deputy General Council, the Governor's Economic Recovery Executive Team (ERET), the Oregon Department of Energy and the Oregon Department of Education participated in the meeting.

Hearing from each of these groups, in addition to the normal members of the cluster, provided an amazing collection of important information about how to access ARRA funding and where tribes could go if they needed help in understanding requirements or needed assistance applying for funds.

#### **Meeting Three – August 28, 2009**

The third Cluster meeting was hosted by the Siletz Tribe and held in Lincoln City on August 28, 2009. The agenda for this meeting focused on two main topics: 1) The need to increase communication between Tribes and State Agencies, especially where a controversial issue may exist. Because of the relationships that have been built over the years in this Cluster, meetings are now regarded as a safe place where difficult topics can be discussed, and 2) a review of new legislation that had passed the Legislature and signed into law, yet still contained issues of importance to Tribes that needed to be discussed.

*Tribal Enterprise Zone Legislation (SB 726)*

Mr. Mike Mason a legislative practitioner, Mr. Bruce Zimmerman representing Umatilla Tribe and an expert in Tribal Tax Administration and Co-Chair Dave Tovey representing the Siletz Tribal Business Corporation, reported on this past legislative session and provided an overview on the need for SB 726 and what the bill aimed to accomplish. Mike, Bruce and Dave then gave an overview of the reason and need for having Tribal Enterprise Zones, what the Enterprise Zone program has done for Tribes in Oregon, and then led the group in a discussion on this past legislative session and the success of SB 726.

The legislation essentially accomplished two items: 1) allows for each Tribe in Oregon to have an enterprise zone; and 2) establishes a process for a Tribe to enter into a partnership zone with another sponsoring organization such as a City, Port or County.

Mr. Paul Grove, Government Affairs Manager for Business Oregon was also present for this discussion, as well as Rich Schack of the Oregon Department of Revenue who addressed the tax exemptions associated with Tribal Enterprise Zones. Jason Barbee was present from the Oregon Department of Revenue. Jason works in the Business Division of the department and noted that all forms related to enterprise zones are on the department's web-site. He also offered to host a Tribal workshop for enterprise zones or participate with the department if they offered a workshop.

There was discussion about having an enterprise zone workshop for Tribes in the near future. It was suggested that it be part of the work plan discussion at the annual summit in a few months. Recognizing the importance of this economic development tool, the group agreed that the cluster would host a workshop on Tribal enterprise zones at the first meeting of the Cluster in 2010.

Mike Mason suggested that the group consider legislation that may appear to be timely in the current economic situation of the state. His recommendation is that the Tribes meet after this Cluster meeting to discuss this issue. It was agreed and the group did meet after the Cluster meeting broke for the day.

Mike gave an update about activity in the interim of the Legislature – items such as what committees are meeting and issues discussed. Mike also gave a brief update about the February session. He

explained that there will be a limit to the number of bills that will be allowed to come forward. House members will be allowed to move one bill forward, Senate members will be allowed two. Mike further explained that there will be a controlled agenda in terms of what items are ultimately brought forward.

There will also be a discussion about the February 2010 Special Session of the Oregon Legislature and a pending strategy for technical corrections to the bill, if that issue is indeed brought forward.

#### Matters of Importance / Round Table of Issues

Prior to this meeting, this “pilot” agenda item was an opportunity for a Tribe to identify an issue or a matter of specific importance. At this meeting, three issues were requested to be discussed: 1) Contracting with the Oregon Department of Transportation; 2) Gas Tax Collection on reservation and the subsequent redistribution of revenue to the Tribe; and 3) Accessing certification through the Office of Minority, Women & Emerging Small Business (OMWESB).

#### Office of Minority, Women & Emerging Small Business (OMWESB)

Susan Edmonds of Businesses Oregon’s Office of Minority, Women & Emerging Small Business joined the Cluster for a brief presentation and overview of the certification program, offering to come to any reservation and provide certification training. It became apparent throughout her presentation that the members around the table had gained a better understanding of what certification is, how a Tribal small business might become certified and what doors this might open as a result of the certification.

#### Contracting with Oregon Department of Transportation (ODOT) / Gas Tax Collection

Tribal enterprises have been active in seeking to contract with both the state and federal government. By contracting with other governments, Tribal enterprises are able to enjoy a base level of funding for the business and can explore other opportunities for diversification. Members of the Cluster agree that if the state of Oregon is going to contract with outside firms to support its work, efforts should be made to ensure those contacts go to Oregon firms, including Tribes. In an effort to ensure the members Tribes of the Cluster are aware of this opportunity, the group was provided a presentation on contracting opportunities and certification by Wynette Gentermann from the Small Contracts office at ODOT.

Finally, there have been many questions about taxation on the reservation and the way that the income is redistributed to taxing authorities. This agenda item was not meant to solve that issue, but rather to give the Cluster a primer into the issue and determine if the group would like to explore additional work in this area in the future. To that end, Maureen Bock from ODOT's Fuels Tax Branch joined the group for the discussion and a short question and answer session about gas tax collection on the Reservation by Tribes. The discussion resulted in the Cluster agreeing that more work in this area is needed and that the Chair bring the topic back for a focus meeting and education session.

### **First Official Tribal Work Plan for Business Oregon**

With the reorganization of Business Oregon, and the creation of the new Policy and Planning Division, department leadership made the decision to create a Local Government Liaison position that would focus, in part, on Oregon's nine federally recognized Tribes. Because of this new focus, it was felt an organized approach with goals and objectives would be useful both in establishing clear expectations with Tribal partners, but to also give the department a tool to measure effectiveness of the work. A work plan was drafted and vetted through the department's senior management team and commission. The plan was approved in early September and presented to the Legislative Commission on Indian Services. The presentation included the Oregon Business Development Department's Tribal Liaison's responsibilities. The Commission was enthusiastic about our decision to increase our focus on partnering with Oregon's Tribes.

Local Government Liaison Darrin Fleener is currently conducting outreach to all nine Tribes in an effort to set up meetings to discuss the work plan and get a better understanding of their 3-5 year business development plans. These meetings will include the assigned Regional Coordinator and Regional Business Development Officer for the department. Once individual meetings are completed, Darrin will write a briefing memo on each session to be shared with key staff at sister agencies.

Business Oregon has staff assigned and deployed regionally throughout the state. Each tribe in Oregon has access to an assigned Regional Business Development Officer who maintains the primary responsibility for outreach, business development /technical assistance and funding

assistance to Tribes and communities. For a complete list of assigned staff, please visit the Business Oregon website at <http://www.oregon4biz.com>

### **Tribal Projects, Meeting and Activity**

Each year, the department describes the projects and/or activities Business Oregon has either funded or provided some level of technical assistance to each Tribe. In the following section, the report will briefly describe, by Tribe, the work we have collectively done over the past year.

#### *Coos, Lower Umpqua and Siuslaw*

Confederated Tribes of Coos, Lower Umpqua and Siuslaw Indians submitted an application in early October to the IFA for \$1.75 million to make improvements to their Hatch Tract Water System (Three Rivers Casino complex). This project will allow the Tribe to expand their economic opportunities at the site by expanding their hotel and conference center space and constructing an R/V park, service station and convenience mart, as well as work with a developer to construct an outlet mall. The water system improvements primarily include construction of a 250,000 gallon water tank and the installation of additional filtration components, instrumentation and 300 feet of water line.

#### *City of Siletz/Confederated Tribes of Siletz*

The IFA is reviewing an application from the City of Siletz for \$805,290 to make improvements to their water system. The city supplies water to both its residents and the Confederated Tribes of the Siletz Indians. The City of Siletz obtains its water from the Siletz River. During high rainfall events the river becomes very turbid. These turbidity events exceed the treatment capabilities of Siletz's water treatment plant and can require the shutdown of the water treatment facility for a period of several days. During the shutdown, the treated water reserves drop below the acceptable levels required for domestic use and fire flows. There have been instances when turbidity is high that conservation notices were sent out to residents and water could not be supplied to the tribe's water system.

The City of Siletz has been working with the Confederated Tribes of Siletz Indians for several years to solve this problem. The Tribe applied for and received a \$614,600 award from Indian Health Services (IHS) through the ARRA program from EPA to provide the matching funds necessary to complete the project.

The City of Siletz intends to construct a 1.5 million gallon raw water storage tank on city owned property to provide additional raw water supply when river turbidity is high. Total estimated project cost is \$1.375 million.

*Confederated Tribes of Umatilla Indian Reservation (CTUIR)*

Business Oregon and the IFA have been working with CTUIR for several years on the Coyote Business Park infrastructure development. Most recently, the department has been working to extend the project completion deadline so that the Tribe can work out issues with their contractor and complete the last phase of the project – street paving. Because of the opportunity CTUIR has with the new Coyote Business Park, the department continually communicates with the Tribe to pass along economic development related information or items that might be of interest to the Tribe and their consultants as development continues.

*Confederated Tribes of Warm Springs*

Business Oregon has met and consulted with Warm Springs Composite Products in Warm Springs. Dana Shannon and Sunun Setboonsarng, Business Oregon Global Trade Specialists, and Clark Jackson, Regional Business Development Officer, met and consulted with the Composite Products leadership about direction, strategy and market opportunities around the planned expansion of their export market.

Business Oregon has also met and consulted with Warm Springs Forest Products. Dana Shannon has met with them in conjunction with their contract with Van Port International and their exports to Asia, primarily Japan.

Business Oregon has met and consulted with Warm Springs Power Enterprises. Clark Jackson discussed possible funding options and opportunities for the newly proposed biomass power facility. This is a promising project and the department is very excited to be working closely with the Tribe on this important renewable energy project.

In August, the State Economic Revitalization Team (ERT) Directors met with leadership of the Warm Springs Tribal enterprises to get an update from the Tribe and to offer some advice to their concerns regarding projects currently being worked on in the region. Further, Business Oregon has met and consulted with staff at Warm Springs regarding three potential projects, including financing

options for the Agency Water Treatment Plant Expansion and Modernization. The Department Regional Coordinator discussed Financing Program option with the Tribe for this project.

In September, the Tribe inquired about grant assistance for a planning project for the Cultural Center in either Madras or Warm Springs. The tribe was advised by the agency of various funding programs and researched the options. It was determined that grant funding was absolutely necessary for the project concept to proceed, without which it will be a very difficult project to complete.

Finally, in March the Tribe inquired about funding for new housing on the reservation. The request was specific to CDBG funds for housing construction. The department explained that the state CDBG program did not offer new residential housing construction as a project category and suggested the HUD CDBG program specifically for Tribes should be reviewed as a resource for the project. In addition, the department offered to consider Special Public Works Funding as a potential loan program for that type of project and noted the limited availability of funds and prioritization process for projects.

### **Targeted Service Providers – Business Oregon**

Business Oregon, and other entities, provides business services that offer various types of assistance and certification to businesses, organizations to increase the level and capacity of business support to underserved and minority populations in Oregon, including Tribes.

### **Oregon Native American Business Network (ONABEN)**

ONABEN is a non-profit, public-benefit corporation created by Northwest Indian Tribes to increase the success of private businesses owned by Native Americans. For the 2007-2009 biennium, ONABEN was awarded a grant for \$162,274 to assist Oregon's Tribes.

Business Oregon, through ONABEN offers training and support focused on developing entrepreneurship in Indian communities. Programs are available to any Native American (regardless of tribal affiliation) and the following services are provided:

### Indianpreneurship®

A Native American Journey Into Business - This intensive 12-week class guides students through a cultural experience providing the framework for successful business start-up and culminating in a written business plan.

### Business Counseling

One-on-one counseling combines mentoring with the delivery of customized technical information. As part of each class, ONABEN students are assigned to a small business counselor. General counseling for business owners who want to make positive changes to their current business situation is also available.

### Women's Business Center

ONABEN is an official SBA-sponsored Women Owned Business Center. ONABEN applies business development curriculum to meet the needs of tribal women who want to improve their quality of life through micro-business.

### Trading at the River Conference

This conference offers workshops and roundtables on substantial business issues and enables Native American entrepreneurs and Tribal enterprises to form new business relationships/partnerships and meet others who have developed worthy business strategies.

### Assisted Access to Capital

ONABEN is a conduit for innovative micro-loans. ONABEN is not a lender, however they make referrals and provide the guidance of a business counselor who helps the client prepare the loan application and continues counseling once the loan is made.

### Access to Markets and Information

ONABEN provides Native Americans access to markets through its Business Directory, our website, and through our tribal-sponsored Business Service Centers.

The department's Business Services Section meets with ONABEN and the other service providers that support Native American businesses on a quarterly basis to discuss business support and activities. Additionally, the department monitors contracts to ensure the needs of clients (in this case Tribal members) are being served.

### **Shorebank Enterprise Cascadia**

Shorebank Enterprise Cascadia is a Targeted Service Provider (TSP) that serves Tribal members. Shorebank was awarded grant funds last biennium (2007-2009) in the amount of \$74,183 to assist underserved businesses. The agency's Business Services Section met with Shorebank to discuss business support and activities they were involved with across the state. In addition, on a quarterly basis, the department contacted clients who applied for loans (some of them Native American clients) regarding the services provided by Shorebank and their consultants.

### **Oregon Microenterprise Network (OMEN)**

The Oregon Microenterprise Network (OMEN) is a TSP that received \$157,368 in funding for the 2007-2009 biennium.

The department's Business Services Section met with OMEN on a quarterly basis to discuss business support and activities they were involved in statewide. In an effort to monitor programs and their results, the department contacted clients regarding services provided by OMEN and their consultants (some of them Native American clients).

### **The Oregon Innovation Council (Oregon InC)**

Oregon InC maintains a mission to make existing Oregon companies more competitive by expanding market opportunities for Oregon companies, creating and retaining jobs across the state, and leveraging Oregon's strengths to compete in the global economy through product development, research and education. This past year, the Oregon InC funded 6 initiatives, including the Oregon Seafood Initiative helping to support Oregon's seafood industry. This is noteworthy in that the initiative's leadership are working with the Confederated Tribes of Warm Springs on a seafood processing plant.

In 2008, the Seafood Consumer Center in conjunction with Shorebank Enterprise Cascadia engaged Northwest American Indian Tribes with business assistance and product development efforts. Subsequently, representatives from the Confederated Tribes of Warm Springs (CTWS) and the Columbia River Intertribal Fish Commission (CRITFC) held two product development workshops at the Seafood Consumer Center in Astoria. The attendees were interested in learning more about technologies to preserve culturally prepared seafood and also interested in exploring potential

employment opportunities for Tribal members. These two general workshops resulted in a third targeted workshop in early 2009 focused on a specific business and cultural enterprise for the Warm Springs Tribe.

In February, members of the Warm Springs Tribal Fish and Wildlife Committee along with Tribal Council Chairman Ron Suppah traveled to Astoria to meet with Oregon Sea Grant Product Development Specialist, Mark Whitham. In addition, representatives of Shore-Bank Enterprise Cascadia and the Seafood Consumer Center were present for the meetings. The Fish and Wildlife Committee described their vision for transforming an existing, un-used production facility on their reservation into a multi-use facility that incorporates short- and long-term goals of cultural preservation and seafood and first foods production, as well as basic ideas for putting unemployed Tribal members to work. Committee members discussed the high unemployment rate on the reservation and explained how this provided a chance at long-term employment for some Tribal members at the same time that they were reaching their short-term goals of preserving their cultural heritage through ceremonial preservation of seafood and other game.

The leadership at Warm Springs hopes to employ upwards of ten Tribal members at the newly revamped facility. Another long-term goal and potential revenue stream for the Warm Springs Tribe was the possible commercialization and retail of canned and pouch seafood products for sale in American Indian Casinos around the country.

Currently the Community Seafood Initiative is providing assistance in both product development education including canning, retort, blast freezing, smoking and drying, glazing, and packing assistance in addition to assisting with a formal feasibility study for the Warm Springs that incorporates the use of their facility and the upgrades necessary to transform the building into the production facility envisioned by the Tribe.

During the February meeting, Tribal representatives spent substantial time using the Community Seafood Initiative's product development equipment and learning to operate the various pieces of machinery. In return, the tribe shared important aspects of their culture and the importance of protecting and returning a Tribal emphasis on traditional food processing and preservation.

The Community Seafood Initiative recognizes the significance of this potential partnership between the Warm Springs and the Seafood Consumer Center. A significant opportunity exists to bring

business and technical expertise together for use in job creation to a depressed American Indian reservation economy. The Department expects this endeavor to produce results, which provide both authentic services to the Warm Springs Tribe and is a model that is replicable for other Northwest American Indian Tribes.

### **Business Oregon's Infrastructure Finance Authority**

Community development activities and projects are a fundamental part of a community's economic development strategy. At Business Oregon, the newly formed Infrastructure Finance Authority (IFA) was created to ensure that the state's infrastructure needs, namely those around safe drinking water and wastewater systems, are better identified and prioritized in order to ensure the best use of state resources. The IFA helps communities develop infrastructure and public facilities and address their utility and economic development needs by creating fiscally responsible funding solutions in a timely manner.

The IFA is responsible to implement Goal 4 of the Departments overall Strategic Plan which directs the IFA; **"To assist communities to build infrastructure capacity to address public health safety and compliance issues as well as support their ability to attract, retain and expand businesses** implementing four strategies utilizing the following four Strategies:

Strategy 1: Create and develop an Infrastructure Finance Authority with specialized debt and asset management expertise, and programs that provide affordable financing for infrastructure projects to communities.

Strategy 2: Coordinate with federal and state agency funding partners to streamline project approval process to get funding to communities in quickest and most comprehensive ways possible.

Strategy 3: Assist municipalities to plan, develop and expand and sustain infrastructure and community development projects.

Strategy 4: Work with communities to develop responses to state and local economic or infrastructure priorities and work collaboratively on projects that leverage limited resources and position local communities to be competitive."

The IFA has staff assigned and deployed regionally throughout the state. Each tribe in Oregon has access to an assigned Regional Coordinator who maintains the primary responsibility for outreach, technical assistance and funding assistance to Tribes and communities. For a complete list of assigned staff, please visit the IFA website at <http://www.orinfrastructure.org>

### **Oregon Cultural Trust/Oregon Arts Commission**

#### *Outreach by Arts and Cultural Trust Staff:*

Kimberly Howard, Oregon Cultural Trust Manager, met with eight of the nine Confederated Tribes with the goal of building sustainable relationships with Tribal coalitions and to streamline communications, increase participation in the Cultural Trust tax credit program and help build leadership capacity around cultural resources in Oregon's Tribal communities.

Highlights from these visits have been the discovery of a uniqueness in each Tribe or confederation of Tribes based on their region, the level of involvement the Tribe currently has with the non-tribal community in their ancestral region, and the level of commitment individual Tribal leadership has to building and sustaining cultural resources development within the Tribe.

Tribes like Klamath and Coquille, where the primary focus of Tribal leadership has been economic development, continue to work with their cultural resources departments to sustain funding for tribal artists and language restoration. New leadership has been infused in the Confederated Tribes of Coos, Lower Umpqua and Siuslaw over the last 18 months with the appointment of David Petrie to head cultural development – from completing the building of plank house to creating a small gallery space in the Tribal house to annual celebration of the Salmon run, this Tribe is rebuilding their cultural community.

Other Oregon Tribes such as the Warm Springs, Siletz and Grand Ronde continue to show strong leadership and support for traditional practices and Tribal arts and language preservation – Warm Springs in particular has been very successful in the Museum at Warm Springs in raising awareness of their history. Burns-Paiute is a small tribe that is closely tied to the Burns-Hines community, a region where unemployment is the highest in the state. The need for economic stimulus, a strong strategy to infuse the community with much needed and industry will help both employment and

vitality. The capacity of this Tribe is small, and the council's feeling is that without a strong income for the Tribe, they will continue to struggle alongside their Burns-Hines neighbors.

The Umatilla and Cow Creek Tribes have cultural resource leaders who are passionate about working with the Trust to bring needed resources to the community for cultural preservation of language, traditional arts and ceremony.

Visual Arts Coordinator Meagan Atiyeh toured the new Nixyaawii Governance Center of the Confederated Tribes of the Umatilla Indian Reservation in September of 2009. There she provided technical assistance regarding the incorporation of artwork into their new building. Community Development Coordinator Brian Wagner and Arts Education Coordinator Deb Vaughn made a site visit to the Crow's Shadow Institute on the Umatilla Reservation and provided technical assistance and an orientation on the Arts Commission this October.

*Cultural Participation Grants Awarded*

In accordance with adopted statute, each of the nine federally recognized Indian Tribes in Oregon may receive Cultural Participation funding from the Cultural Trust. However, Tribes must meet eligibility criteria to receive a financial award. In FY2010, Cultural Participation grants were awarded to the following Tribes:

Coos, Lower Umpqua, Siuslaw	\$6,095
Grand Ronde	\$6,525
Warm Springs	\$6,485
Coquille	\$6,092

## Oregon Arts Commission Grants

The Oregon Arts Commission's Arts Build Communities Grant program is one of the most consistent ways the Commission supports Tribal arts-based projects undertaken by Tribes or Tribal museums. The following Arts Build Communities grants were awarded to Oregon Tribes during FY2000:

### *Crow's Shadow Institute, Arts Services Grant, \$5,000*

To support Crow's Shadow Institute's public workshops about traditional native arts, artist residencies, print-publishing and marketing, as well as a program offering high school students the use of, and instruction in, CSIA's print making studio.

### *High Desert Museum, Bend, \$7,000*

To support "Art through Ancestry", a program to increase the understanding of contemporary Native American art and artists through the creation of new work, artist in residence workshops, k-12 outreach, and exhibitions. Four renowned artists, including Lillian Pitt of Warm Springs, will demonstrate their artistic process and create new work to be exhibited in association with this project and later to be incorporated into the museum's permanent exhibit, "By Hand through Memory."

### *Hallie Ford Museum, \$50,000, American Masterpieces grant*

Initial grant awarded to support the development of "The Art of Ceremony" an exhibit organized by Willamette anthropology associate professor Rebecca Dobkins in collaboration with Native community curators. This ground breaking exhibition of Tribal regalia opened at the Hallie Ford Museum of Art in Salem in fall 2008 and then traveled to the Tamastlikt Cultural Institute and the Museum at Warm Springs. Native lenders to the exhibit were so pleased with its content and results that the show is now (October 2009) on exhibition at the Oregon Historical Society in Portland.