# Oregon Executive Branch IT Workforce Report

As of June 30, 2013



Legislative Fiscal Office
July 2014

# Oregon Executive Branch IT Workforce Report

### As of June 30, 2013

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#### **Preface**

The state of Oregon relies heavily on its ability to effectively and efficiently hire, train, and retain a skilled Information Technology (IT) Workforce. This skilled IT Workforce is essential to the planning, acquisition, management, and ongoing maintenance and support of the state's most critical information resources, information systems, and telecommunications technologies.

For the past several biennia, nearly 30% of the state's IT professionals in all classifications have been eligible for retirement within one to five years. In addition, state IT managers consistently report difficulty in attracting and hiring experienced IT staff resulting in extended recruitment lifecycles and nearly a 14% IT-related position vacancy rate as of June 30, 2013.

The state of Oregon must take steps to ensure that it has sufficient numbers of managers and IT professionals with the expertise needed to design, plan, acquire, deploy, and maintain and support the state information systems and information technology and telecommunications infrastructure. Further, the state must find ways to effectively share IT expertise across agency boundaries as a way to optimize the value of those limited resources.

To plan for the future, the state of Oregon must endeavor to understand its current IT Workforce environment at a detailed level and on an ongoing basis thereafter. To that end, this 2013 Oregon Executive Branch IT Workforce Report is the first in a series of periodic reports the Oregon Legislative Fiscal Office (LFO) plans to publish on the state's IT operating environment. Future reports will focus on state IT expenditures, projects, workforce, and contracts and will be published within the IT Information section on the LFO Publications web page:

https://www.oregonlegislature.gov/lfo/Pages/Publications.aspx

#### **Summary**

The following information provides a high level summary of Oregon's Executive Branch Information Technology (IT) Workforce as of June 30, 2013. The IT Workforce data was provided by the Department of Administrative Services (DAS) Enterprise Human Resource Services Division and includes information on positions classified as Information Systems Specialists - ISS (represented and unrepresented) and Principal Executive Managers with an "I" (or Information Technology) designation.

State Executive Branch IT Workforce (as of June 30, 2013)	
Total Executive Branch positions – all classifications	33873
Information Systems Specialist (ISS) and other IT-related Positions	1845
IT Percentage of Total Executive Branch Workforce	5.5%
# of ISS classified positions (filled/vacant)	1640
# of Principal Executive Manager (PEM) positions "I" designation (filled/vacant)	205
Average Years of Service	13 years
Average Salary – ISS classified staff (Base Rate)	\$5693 month
Average salary – management service (Base Rate)	\$8422/month
Eligible for Retirement in 1 year (~15.8% of IT Workforce)	292 positions
Eligible for Retirement in 5 years (~27.2% of IT Workforce)	503 positions
IT Turnover Rate (Total Workforce Turnover Rate – 11.0 %)	8.50%

#### **Workforce Data**

The pages that follow provide a more detailed breakdown of Executive Branch IT Workforce data in a variety of ways including:

- Position Distribution by Agency, Program Area, and Classification/Pay Range
- Agencies with > than 20 ISS Positions
- Filled and vacant positions by position classification by agency
- Average Years of Service by Agency/Class
- Eligibility for Retirement within 5 years

Table 1: IT Position Distribution by Agency (as of 06/30/13)

### Executive Branch: 1,845 IT-Related Positions reside within 47 state agencies

Program Area   Agencies				Total	Ratio: IT					ı	
Program Area   Pagenois   Positions Employee Positions   183 PEMT*   1847   1						Total IT			Vacant		
Human Services	Program Area	#	Agencies				ISS	PEM "I"			
Human Services											
Transportation   3   Transportation   4240   1.16.4   259   223   21   15   # of Positions Positions Administration   4   Administrative Services   770   12.9   24.7   133   19   66   10   4   4   4   4   4   4   5   6   6   6   10   4   4   4   4   5   6   6   6   10   4   4   4   6   6   6   6   10   4   4   6   6   6   6   10   4   6   6   6   6   10   6   6   6   10   6   6   6   6   10   6   6   6   10   6   6   6   6   10   6   6   6   6   10   6   6   6   10   6   6   6   10   6   6   6   6   10   6   6   6   10   6   6   6   10   6   6   6   10   6   6   6   10   6   6   6   10   6   6   6   10   6   6   6   10   6   6   10   6   6   6   10   6   6   6   10   6   6   6   10   6   6   10   6   6   6   10   6   6   6   10   6   6   6   10   6   6   10   6   6   6   10   6   6   6   10   6   6   6   10   6   6   10   6   6   6   10   6   6   6   10   6   6   6   10   6   6   10   6   6   6   10   6   6   6   10   6   6   6   10   6   6   10   6   6   10   6   6   10   6   6   6   10   6   6   6   10   6   6   6   10   6   6   6   10   6   6   6   6   10   6   6   6   6   6   6   6   6   6										4 Agencies	% of Total
Administration		-								_	
Public Safety   5   Correctors   4272   1.44.5   56   80   6   10		-									
Administration   6 Revenue   890   1:10.1   88   66   5   14		-								303	32 /0
Economic & Community   Development   7   Employment   1339   116.1   83   65   6   12   12   10   12   12   12   12   13   13   13   13											
Development		-	Nevende	030	1.10.1	00	03		14	1	
Consumer and Business Services   8, Consumer and Business Services   829   1111   8   70   57   2   111   10 Agencies % of Total Public Safety   9 Justice   1215   120, 6   59   53   4   2   9   Positions Positions   10 Public Employees Retirement System   343   15.5   53   45   3   5   5   5   1414   77%   1414   150   150   1414   150   150   1414   150   150   1414   150   150   1414   150   150   1414   150   150   1414   150   150   150   1414   150   150   150   150   1414   150		7	Employment	1339	1:16.1	83	65	6	12		
Public Safely	Consumer and Business Services			<del>                                     </del>						10 Agencies	% of Total
Administration   10   Public Employees Retirement System   343   1.5.5   5.3   4.5   3   5   5   5   6   14   14   17   14   17   14   18   14   18   18   18   18   18				1							
Natural Resources   11   Environmental Quality   537   1:13.6   47   38   2   7											
Education   12   Education   364   1.8.1   4.5   35   5.5   5   7										1414	11/0
Public Safety   13   Stafe Police		-								-	
Administration										1	
Natural Resources   15 Fish and Wildlife   1141   139.3   29   23   3   3   3   17 Agencies % of Total Natural Resources   16  Forestry   1046   14.02   2   6   21   2   3   3   3   20   Positions   Public Safety   17  Youth Authority   950   139.6   24   15   3   6   1654   90%   18   15   3   6   1654   90%   18   15   3   6   1654   90%   18   15   3   6   1654   90%   18   15   3   6   1654   90%   18   15   3   6   1654   90%   18   15   3   6   1654   90%   18   15   3   6   1654   90%   18   15   10   1654   90%   18   15   10   1654   90%   18   15   10   16   15   1   17   18   16   12   2   2   2   2   2   2   2   2										1	
Natural Resources   16   Forestry   1046   1.40.2   26   21   2   3   3   50										17 Amenaias	0/ of Total
Public Safety		-		1						-	
Public Safety   18   Military Department   504   128.0   18   15   3											
Natural Resources   19   Parks and Recreation Department   800   1:50.0   16   15   1									ь	1654	90%
Administration   2D   Liquor Control Commission   211   1.13.2   16   12   2   2   2   Administration   21   Oregon State Treasury   83   1.5.5   15   12   3   2   2   2   3   2   3   3   3											
Administration   21   Oregon State Treasury   83   1:5.5   15   12   3   23   Agencies   Natural Resources   22   Geology and Mineral Industries   46   1:3.3   14   12   2   2   21   Positions   P									_		
Natural Resources   22   Geology and Mineral Industries   46									2		
Economic & Community   23   Housing and Community Services   151   1:13.7   11   7   1   3   1744   95%			,					3			
Development   23   Housing and Community   Services   151   1:13.7   11   7   1   3   1744   95%		22	Geology and Mineral Industries	46	1:3.3	14	12		2	>10 Positions	Positions
Natural Resources											
Economic & Community									3	1744	95%
Development		24	Agriculture	434	1:48.2	9	8	1			
Natural Resources   26   Water Resources   121   1:15.1   8   7   1	Economic & Community										
Consumer and Business Services   27   Public Utility Commission   110   1:13.8   8   6   1   1		-						1	3		
Natural Resources   28   State Lands   102   1:14.6   7   6   1	Natural Resources			121	1:15.1	8	7	1			
Consumer and Business Services   29   Construction Contractor's Board   63   1:9.0   7   6   1	Consumer and Business Services	27	Public Utility Commission	110	1:13.8	8	6	1	1		
Economic & Community   Development   30   Business Development Department   124   1:20.7   6   5   1	Natural Resources	28	State Lands	102	1:14.6	7	6		1		
Development   30   Business Development Department   124   1:20.7   6   5   1	Consumer and Business Services	29	Construction Contractor's Board	63	1:9.0	7	6	1			
Development   30   Business Development Department   124   1:20.7   6   5   1										1	
Education   31   Development   50   1:8.3   6   4   1   1	•	30	Business Development Department	124	1:20.7	6	5	1			
Education   31   Development   50   1:8.3   6   4   1   1		1									
Natural Resources   32   Energy   97   1:16.2   6   5   1	Education	31		50	1:8.3	6	4	1	1		
Public Safety         33         Public Safety Standards and Training         286         1:57.2         5         4         1           Natural Resources         34         Land Conservation Development         56         1:14.0         4         4           Education         35         Student Access Commission         25         1:6.3         4         4           Consumer and Business Services         36         Labor and Industries         88         1:29.3         3         3           Administration         37         Library         39         1:13.0         3         3           Consumer and Business Services         38         Nursing Board         47         1:15.7         3         3           Consumer and Business Services         39         Medical Board         34         1:11.3         3         2         1           Natural Resources         40         Marine Board         37         1:18.5         2         1         1           Consumer and Business Services         41         Real Estate Agency         25         1:12.5         2         1         1           Human Services         42         Blind Commission         49         1:24.5         2         2         2 </td <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td>1</td> <td></td>										1	
Natural Resources         34 Land Conservation Development         56         1:14.0         4         4           Education         35 Student Access Commission         25         1:6.3         4         4           Consumer and Business Services         36 Labor and Industries         88         1:29.3         3         3           Administration         37 Library         39         1:13.0         3         3           Consumer and Business Services         38 Nursing Board         47         1:15.7         3         3           Consumer and Business Services         39 Medical Board         34         1:11.3         3         2         1           Natural Resources         40 Marine Board         37         1:18.5         2         1         1           Consumer and Business Services         41 Real Estate Agency         25         1:12.5         2         1         1           Human Services         42 Blind Commission         49         1:24.5         2         2         2           Consumer and Business Services         43 Health Licensing Agency         34         1:34.0         1         1           Public Safety         44 Parole/Post Prison Supervision         11         1:11.0         1         1										1	
Education         35         Student Access Commission         25         1:6.3         4         4           Consumer and Business Services         36         Labor and Industries         88         1:29.3         3         3           Administration         37         Library         39         1:13.0         3         3           Consumer and Business Services         38         Nursing Board         47         1:15.7         3         3           Consumer and Business Services         39         Medical Board         34         1:11.3         3         2         1           Natural Resources         40         Marine Board         37         1:18.5         2         1         1           Consumer and Business Services         41         Real Estate Agency         25         1:12.5         2         1         1           Human Services         42         Blind Commission         49         1:24.5         2         2           Consumer and Business Services         43         Health Licensing Agency         34         1:34.0         1         1           Public Safety         44         Parole/Post Prison Supervision         11         1:11.0         1         1           Pub							_				
Consumer and Business Services         36 Labor and Industries         88 1:29.3         3 3 3           Administration         37 Library         39 1:13.0         3 3 3           Consumer and Business Services         38 Nursing Board         47 1:15.7         3 3 3           Consumer and Business Services         39 Medical Board         34 1:11.3         3 2 1           Natural Resources         40 Marine Board         37 1:18.5         2 1 1           Consumer and Business Services         41 Real Estate Agency         25 1:12.5         2 1 1           Human Services         42 Blind Commission         49 1:24.5         2 2           Consumer and Business Services         43 Health Licensing Agency         34 1:34.0         1 1           Public Safety         44 Parole/Post Prison Supervision         11 1:11.0         1 1           Education         45 Teachers Standards and Practices         17 1:17.0         1 1           Natural Resources         46 Watershed Enhancement Board         30 1:30.0         1 1           Administration         47 Office of the Governor         72 1:72.0         1 1										1	
Administration         37 Library         39         1:13.0         3         3           Consumer and Business Services         38 Nursing Board         47         1:15.7         3         3           Consumer and Business Services         39 Medical Board         34         1:11.3         3         2         1           Natural Resources         40 Marine Board         37         1:18.5         2         1         1           Consumer and Business Services         41 Real Estate Agency         25         1:12.5         2         1         1           Human Services         42 Blind Commission         49         1:24.5         2         2           Consumer and Business Services         43 Health Licensing Agency         34         1:34.0         1         1           Public Safety         44 Parole/Post Prison Supervision         11         1:11.0         1         1           Education         45 Teachers Standards and Practices         17         1:17.0         1         1           Natural Resources         46 Watershed Enhancement Board         30         1:30.0         1         1           Administration         47 Office of the Governor         72         1:72.0         1         1	Consumer and Business Services	36	Labor and Industries							1	
Consumer and Business Services         38 Nursing Board         47         1:15.7         3         3           Consumer and Business Services         39 Medical Board         34         1:11.3         3         2         1           Natural Resources         40 Marine Board         37         1:18.5         2         1         1           Consumer and Business Services         41 Real Estate Agency         25         1:12.5         2         1         1           Human Services         42 Blind Commission         49         1:24.5         2         2           Consumer and Business Services         43 Health Licensing Agency         34         1:34.0         1         1           Public Safety         44 Parole/Post Prison Supervision         11         1:11.0         1         1           Education         45 Teachers Standards and Practices         17         1:17.0         1         1           Natural Resources         46 Watershed Enhancement Board         30         1:30.0         1         1           Administration         47 Office of the Governor         72         1:72.0         1         1											
Consumer and Business Services         39 Medical Board         34         1:11.3         3         2         1           Natural Resources         40 Marine Board         37         1:18.5         2         1         1           Consumer and Business Services         41 Real Estate Agency         25         1:12.5         2         1         1           Human Services         42 Blind Commission         49         1:24.5         2         2           Consumer and Business Services         43 Health Licensing Agency         34         1:34.0         1         1           Public Safety         44 Parole/Post Prison Supervision         11         1:11.0         1         1           Education         45 Teachers Standards and Practices         17         1:17.0         1         1           Natural Resources         46 Watershed Enhancement Board         30         1:30.0         1         1           Administration         47 Office of the Governor         72         1:72.0         1         1		_	-							1	
Natural Resources         40 Marine Board         37         1:18.5         2         1         1           Consumer and Business Services         41 Real Estate Agency         25         1:12.5         2         1         1           Human Services         42 Blind Commission         49         1:24.5         2         2           Consumer and Business Services         43 Health Licensing Agency         34         1:34.0         1         1           Public Safety         44 Parole/Post Prison Supervision         11         1:11.0         1         1           Education         45 Teachers Standards and Practices         17         1:17.0         1         1           Natural Resources         46 Watershed Enhancement Board         30         1:30.0         1         1           Administration         47 Office of the Governor         72         1:72.0         1         1		-							1	1	
Consumer and Business Services         41 Real Estate Agency         25         1:12.5         2         1         1           Human Services         42 Blind Commission         49         1:24.5         2         2           Consumer and Business Services         43 Health Licensing Agency         34         1:34.0         1         1           Public Safety         44 Parole/Post Prison Supervision         11         1:11.0         1         1           Education         45 Teachers Standards and Practices         17         1:17.0         1         1           Natural Resources         46 Watershed Enhancement Board         30         1:30.0         1         1           Administration         47 Office of the Governor         72         1:72.0         1         1		<del> </del>							-	1	
Human Services         42 Blind Commission         49         1:24.5         2         2           Consumer and Business Services         43 Health Licensing Agency         34         1:34.0         1         1           Public Safety         44 Parole/Post Prison Supervision         11         1:11.0         1         1           Education         45 Teachers Standards and Practices         17         1:17.0         1         1           Natural Resources         46 Watershed Enhancement Board         30         1:30.0         1         1           Administration         47 Office of the Governor         72         1:72.0         1         1										1	
Consumer and Business Services         43 Health Licensing Agency         34         1:34.0         1         1           Public Safety         44 Parole/Post Prison Supervision         11         1:11.0         1         1           Education         45 Teachers Standards and Practices         17         1:17.0         1         1           Natural Resources         46 Watershed Enhancement Board         30         1:30.0         1         1           Administration         47 Office of the Governor         72         1:72.0         1         1										1	
Public Safety         44 Parole/Post Prison Supervision         11 1:11.0         1 1           Education         45 Teachers Standards and Practices         17 1:17.0         1 1           Natural Resources         46 Watershed Enhancement Board         30 1:30.0         1 1           Administration         47 Office of the Governor         72 1:72.0         1 1										1	
Education         45 Teachers Standards and Practices         17         1:17.0         1         1           Natural Resources         46 Watershed Enhancement Board         30         1:30.0         1         1           Administration         47 Office of the Governor         72         1:72.0         1         1										1	
Natural Resources         46 Watershed Enhancement Board         30         1:30.0         1         1           Administration         47 Office of the Governor         72         1:72.0         1         1	-	-	<u> </u>				_			1	
Administration 47 Office of the Governor 72 1:72.0 1 1		-								1	
		-					- 1		1	1	
	Administration	+1				-	1432	157	-	1	

al as of 06/30/13 (47 Agencies)

Total Executive Branch Positions
All Classifications (as of 06/30/13)

33873

#### **Analysis**

Table 1 provides information on the distribution of Executive Branch IT positions by Agency (as of 06/30/13). As the table shows, 1,845 IT-related positions reside within 47 state agencies.\* As of June 30, 2013, 256 of those positions were vacant (~14%). Just over half (965 positions - 52%) of the 1,845 positions reside within four state agencies – the Oregon Departments of Administrative Services, Human Services, Transportation, and the Oregon Health Authority. In addition, only 23 of the 47 agencies have more than 10 IT-related positions (~ 95% of the total IT-related positions across the Executive Branch). Finally, the IT position to overall position ratios across the 47 agencies range from 1:3.3 for the Department of Geology and Mineral Industries to 1:57.2 for the Department of Public Safety Standards and Training.\*

Although there is a significant level of aggregation of the Executive Branch IT Workforce within just a few agencies, at the Enterprise or macro-level that aggregation is not proportional to agency size. There also appears to be a distinct lack of uniformity or consistency in the number of IT positions utilized and in the ratio of IT to non-IT positions within each of these 47 agencies. The current IT operating environment can be characterized as one driven by individual agency circumstances, choices, and priorities.

#### \* Notes

- Many of the 47 agencies listed within Table 1 utilize non-IT classified positions to supervise IT-related positions or to perform work within their agency's IT organization (i.e., Operations and Policy Analysts, Administrative Support Specialists, Procurement and Contract Specialists, Fiscal Analysts, etc.) Those position counts are not included within Table 1 as it was not possible to clearly identify and associate them within the DAS personnel and position database which was the source for this report. This means that the total number of positions engaged in IT related activities is indeterminate based on available data but likely exceeds 1,845 positions. It was not possible to accurately estimate IT-related span of control (Supervisor to Employee) ratios for this same reason.
- The IT position to overall position ratios within the Department of Administrative Services (DAS), Office of the Governor, Oregon Health Authority (OHA), and Department of Human Services (DHS) are skewed. DAS is an Enterprise/Statewide IT Service provider to all state agencies and provides IT services to the Governor's Office and the Teachers Standards and Practices Commission. In addition, OHA and DHS receive shared IT services from the OHA Office of Information Services (OIS). If position counts (IT and non-IT) for OHA and DHS were combined (459:10,548), the IT position to overall position ratio would be ~1:23.

Table 2: IT Position Distribution by Program Area (as of 06/30/13)

		Total	Ratio: IT						Program Area	Program Area
Program Area	# Agencies	Agency Positions	Pos. per Employee	Total IT Positions	ISS	PEM "I"	Vacant ISS/PEM "I"	Program Area Position Count	Ratio: IT Pos. per Employee	IT Position Count
Administration	4 Administrative Services	720	1:2.9	247	193	19	35	Position Count	per Lilipioyee	Count
Administration	6 Revenue	890	1:10.1	88	69	5	14	+		
Administration	10 Public Employees Retirement System		1:6.5	53	45	3	5	t		
Administration	14 Secretary of State	188	1:5.9	32	29	2	1	t		
Administration	20 Liquor Control Commission	211	1:13.2	16	12	2	2	t		
Administration	21 Oregon State Treasury	83	1:5.5	15	12	3		İ		
Administration	37 Library	39	1:13.0	3	3			İ		
Administration	47 Office of the Governor	72	1:72.0	1			1	2546	1:5.6	455
Consumer and Business Services	8 Consumer and Business Services	829	1:11.8	70	57	2	11	8%	% of Total	25%
Consumer and Business Services	27 Public Utility Commission	110	1:13.8	8	6	1	1	t	Positions	
Consumer and Business Services	29 Construction Contractor's Board	63	1:9.0	7	6	1		İ		
Consumer and Business Services	36 Labor and Industries	88	1:29.3	3	3			İ		
Consumer and Business Services	38 Nursing Board	47	1:15.7	3	3			Ī		
Consumer and Business Services	39 Medical Board	34	1:11.3	3	2		1	Ī		
Consumer and Business Services	41 Real Estate Agency	25	1:12.5	2	1		1	Ī		
Consumer and Business Services	43 Health Licensing Agency	34	1:34.0	1	1			1230	1:12.7	97
Economic & Community								4%	% of Total	5%
Development	7 Employment	1339	1:16.1	83	65	6	12		Positions	
Economic & Community										
Development	23 Housing and Community Services	151	1:13.7	11	7	1	3			
Economic & Community								Ī		
Development	25 Veterans' Affairs	70	1:8.8	8	4	1	3			
Economic & Community										
Development	30 Business Development Department	124	1:20.7	6	5	1		1684	1:15.6	108
Education	12 Education	364	1:8.1	45	35	5	5	5%	% of Total	6%
	Community Colleges and Workforce								Positions	
Education	31 Development	50	1:8.3	6	4	1	1			
Education	35 Student Access Commission	25	1:6.3	4	4					
Education	45 Teachers Standards and Practices	17	1:17.0	1	1			456	1:8.1	56
Human Services	1 Oregon Health Authority	3760	1:8.7	433	286	48	99	1%	% of Total	3%
Human Services	2 Human Services	6788	1:261.1	26	20	2	4		Positions	
Human Services	42 Blind Commission	49	1:24.5	2	2			10597	1:23.0	461
Natural Resources	11 Environmental Quality	637	1:13.6	47	38	2	7	31%	% of Total	25%
Natural Resources	15 Fish and Wildlife	1141	1:39.3	29	23	3	3		Positions	
Natural Resources	16 Forestry	1046	1:40.2	26	21	2	3	_		
Natural Resources	19 Parks and Recreation Department	800	1:50.0	16	15	1		ļ		
Natural Resources	22 Geology and Mineral Industries	46	1:3.3	14	12	-	2	1		
Natural Resources	24 Agriculture	434	1:48.2	9	8	1		1		
Natural Resources	26 Water Resources 28 State Lands	121	1:15.1 1:14.6	8	7	1	4	<u> </u>		
Natural Resources Natural Resources	32 Energy	102 97	1:14.0	6	6 5	1	1	†		
Natural Resources Natural Resources	34 Land Conservation Development	56	1:14.0	4	4	<del>- '</del> -		ł		
Natural Resources	40 Marine Board	37	1:14.0	2	1	<del>                                     </del>	1	ł		
Natural Resources	46 Watershed Enhancement Board	30	1:30.0	1	1	1	<del>                                     </del>	4547	1:26.9	169
Public Safety	5 Corrections	4272	1:44.5	96	80	6	10	14%	% of Total	9%
Public Safety	9 Justice	1215	1:20.6	59	53	4	2	1-170	Positions	270
Public Safety Public Safety	13 State Police	1141	1:30.8	37	25	5	7	†	Fositions	
Public Safety  Public Safety	17 Youth Authority	950	1:39.6	24	15	3	6	†		
Public Safety	18 Military Department	504	1:28.0	18	15	3	-	†		
Public Safety	33 Public Safety Standards and Training	286	1:57.2	5	4	1		t		
Public Safety	44 Parole/Post Prison Supervision	11	1:11.0	1	1	<del></del>		8379	1:34.9	240
1 done denety	arolon out monitouportional	<del></del>	1.11.0	<u>'</u>	<u>'</u>	-	-	25%	% of Total	13%
								23/0	Positions	1370
Transportation	3 Transportation	4240	1:16.4	259	223	21	15	4240	1:16.4	259
Transportation	5anoportation	1240	1.10.4	200	223	1	13	13%	% of Total	14%
								1370	Positions	1-7/0
	Total as of 06/30/13 (47 Agencie	s) 33679	1:18.3	1845	1432	157	256	33679	1:18.3	1845
	Total Executive Branch Positio		1.10.3	1040	1402	131	230	33013	111013	

Total Executive Branch Positions All Classifications (as of 06/30/13)

33873

#### **Analysis**

Table 2 provides information on the distribution of Executive Branch IT positions by Program Area (as of 06/30/13). As the table shows, the 47 state agencies with IT-Related positions operate within one of eight program areas: Administration; Consumer and Business Services; Economic and Community Development; Education; Human Services, Natural Resources; Public Safety; and Transportation.

As of June 30, 2013, 916 of the 1,845 IT positions (just under 50%). reside within two of the eight program areas – Administration and Human Services. The Transportation (14%) and Public Safety (13%) program areas account for another ~27% of the total number of IT-related positions residing within the Executive Branch.

As with the aggregation of the Executive Branch IT Workforce within just a few agencies depicted in Table 1, a significant level of aggregation of IT-related positions is present within four of the eight program areas (~77%). At the Enterprise or macro-level that aggregation is, generally speaking, not proportional to program area size. As with Table 1, Table 2 data depicts a complete lack of uniformity or consistency in the number of IT positions utilized and in the ratio of IT to non-IT positions within each of the eight program areas by individual agencies or in composite. As program level IT Workforce plans do not exist, the current program area IT operating environments can be characterized as being driven by individual agency circumstances, choices, and priorities.

#### \* Notes

 The IT position to overall position ratios within the Administration Program Area are skewed as the Department of Administrative Services (DAS) is an Enterprise/Statewide IT Service provider to all state agencies and provides local area network, desktop, and email support services to the Office of the Governor and to other agencies outside the Administration program area.

Table 3: Executive Branch: Agencies with > than 20 ISS Positions (filled/vacant) (as of 06/30/13)

Agency Name	ISS 1	ISS 2	ISS 3	ISS 4	ISS 5	ISS 6	ISS 7	ISS 8	Grand Total
Oregon Health Authority	1	3	22	84	50	63	70	62	355
Human Services	3	0	2	1	4	11	1	1	23
Transportation	0	2	5	25	57	61	64	24	238
Administrative Services	1	2	26	5	21	36	35	97	223
Corrections	0	0	8	0	43	10	26	2	89
Revenue	1	0	8	24	5	20	16	7	81
Employment	0	6	0	12	9	17	17	13	74
Consumer and Business Services	0	3	8	8	10	10	21	7	67
Justice	0	1	2	15	11	14	9	2	54
Public Employees Retirement System	0	4	0	11	8	9	11	7	50
Environmental Quality	1	2	0	13	16	10	2	1	45
Education	0	0	2	8	5	3	13	8	39
State Police	1	0	2	6	6	6	3	7	31
Secretary of State	0	1	0	3	2	2	9	12	29
Fish and Wildlife	0	0	5	5	4	9	3	0	26
Forestry	1	1	1	9	1	7	4	0	24
Youth Authority	0	1	0	2	6	7	0	4	20
TOTAL (as of June 30, 2013)	9	26	91	231	258	295	304	254	1468

Note: 1468 (90%) of the state's 1640 ISS Classified Positions reside within 17 state agencies.

#### **Analysis**

Table 3 provides information on the filled and vacant Information Systems Specialist (ISS) positions that reside with the Executive Branch agencies with more than 20 ISS positions. As Table 3 indicates, 1,468 (90%) of the 1,640 Executive Branch ISS classified positions reside within 17 state agencies. Further, Table 3 data indicates that 1,111 of the 1,468 positions (~76%) are classified as an ISS 5 or higher and 1,342 of the 1,468 positions (~91%) are classified as an ISS 4 or higher. ISS 1 and ISS 2 position classifications, in particular, appear to be seldom utilized. These position classifications should be reviewed to determine the efficacy of these classifications for ongoing use in the future.

Table 4: Executive/Legislative Branch - ISS Position Distribution by Classification & Pay Range (Filled Positions - as of 06/30/13)

Statewide Count Employees in ISS Classifications by Salary Step (Filled Positions)											
Classification	Off Step	1	2	3	4	5	6	7	8	9	Total
Information Systems Specialist 1			3						1	4	8
Information Systems Specialist 2	1	1	3	7	4	3	5		2	6	32
Information Systems Specialist 3		14	18	13	5	7	6	3	5	25	96
Information Systems Specialist 4	3	18	25	38	17	19	17	8	17	77	239
Information Systems Specialist 5	6	12	25	22	22	14	20	25	22	86	254
Information Systems Specialist 6	6	8	20	22	16	17	30	23	20	129	291
Information Systems Specialist 7	4	5	14	14	13	15	17	24	33	167	306
Information Systems Specialist 8	2	3	5	6	6	8	14	14	25	143	226
Information Systems Specialist 9										1	1
Report Total	22	61	113	122	83	83	109	97	125	638	1453

**Note:** 72% of all ISS classified positions are paid at salary step 5 – 9 with 53% paid at salary steps 8 & 9. *Note:* Pay range information for 21 filled, Legislative Branch ISS positions was not available which prevented removal of these positions from this table at the time of report publication.

#### **Analysis**

Table 4 provides information on the distribution of the 1,453 filled Information Systems Specialist (ISS) positions that reside within Executive and Legislative Branch agencies by classification and pay range (as of 06/30/13). As Table 4 indicates, 1,052 (72%) of all ISS classified positions are paid at salary step 5 – 9 with 763 positions (53%) paid at salary steps 8 and 9. Off Step and Step 1, 4, and 5 pay ranges in all ISS classifications appear to be lesser used.

This situation could be a reflection of the average years of service across all ISS classifications (~13 years as of 06/30/13). Under the state's normal pay practices, step increases are provided to employees with satisfactory performance history on an annual basis. This situation could also be a result of the difficulty agencies report during salary negotiations when hiring for vacant IT positions. Although agencies are instructed to budget for position costs at Step 2, agencies report they typically must offer Step 4 or higher in order to hire experienced IT professionals. Finally, the fact that over half of the state's ISS positions are paid at Step 8 or 9 could lead to difficulty in retaining the state's most skilled and experienced IT professionals as their future earning potential is or will soon be capped. All of these potential IT position compensation issues warrant future Executive and Legislative Branch study.

### Executive Branch – State IT Workforce – Filled ISS Positions by Agency

Employees in Information Systems Specialist Classifications (as of June 30, 20						
Agency Description	Employee Classification	Total				
Agency Description	Information Systems Specialist 1	1				
	Information Systems Specialist 2	2				
	Information Systems Specialist 3	25				
	Information Systems Specialist 4	4				
Administrative Services, Dept. of	Information Systems Specialist 5	20				
	Information Systems Specialist 6	34				
	Information Systems Specialist 7	33				
	Information Systems Specialist 8	74				
Administrative Services,	Dept. of Total	193				
	Information Systems Specialist 3	1				
	Information Systems Specialist 5	2				
Agriculture, Dept. of	Information Systems Specialist 6	2				
	Information Systems Specialist 7	2				
	Information Systems Specialist 8	1				
Agriculture, Dept. of	Total	8				
56	Information Systems Specialist 3	1				
Blind, Commission for the	Information Systems Specialist 4	1				
Blind, Commission for	the Total	2				
	Information Systems Specialist 5	1				
Comm. Colleges/Workforce Dev, Dept. of	Information Systems Specialist 7	3				
Community Colleges/Workforce Deve	elopment, Dept. of Total	4				
	Information Systems Specialist 3	1				
Construction Contractors Board	Information Systems Specialist 5	2				
	Information Systems Specialist 6	3				
Construction Contractor	s Board Total	6				

<b>Employees in Information Systems Special</b>	ist Classifications (as of June 30,	2013)
Agency Description	Employee Classification	Total
	Information Systems Specialist 2	2
Consumer and Business Services, Dept. of	Information Systems Specialist 3	8
	Information Systems Specialist 4	8
	Information Systems Specialist 5	8
	Information Systems Specialist 6	8
	Information Systems Specialist 7	18
	Information Systems Specialist 8	5
Consumer and Business Serv	ices, Dept. of Total	57
	Information Systems Specialist 3	5
	Information Systems Specialist 5	40
Corrections, Dept. of	Information Systems Specialist 6	9
	Information Systems Specialist 7	24
	Information Systems Specialist 8	2
Corrections, Dept. of	Total	80
Corrections, Dept. of		
	Information Systems Specialist 3	1
	Information Systems Specialist 3 Information Systems Specialist 4	1 7
Education Dont of	•	
Education, Dept. of	Information Systems Specialist 4	7
Education, Dept. of	Information Systems Specialist 4 Information Systems Specialist 5	7
Education, Dept. of	Information Systems Specialist 4 Information Systems Specialist 5 Information Systems Specialist 6	7 4 3
Education, Dept. of  Education, Dept. of	Information Systems Specialist 4 Information Systems Specialist 5 Information Systems Specialist 6 Information Systems Specialist 7	7 4 3 12
	Information Systems Specialist 4 Information Systems Specialist 5 Information Systems Specialist 6 Information Systems Specialist 7 Information Systems Specialist 8	7 4 3 12 8
	Information Systems Specialist 4 Information Systems Specialist 5 Information Systems Specialist 6 Information Systems Specialist 7 Information Systems Specialist 8 Total	7 4 3 12 8 35
Education, Dept. of	Information Systems Specialist 4 Information Systems Specialist 5 Information Systems Specialist 6 Information Systems Specialist 7 Information Systems Specialist 8 Total Information Systems Specialist 2	7 4 3 12 8 35 5
	Information Systems Specialist 4 Information Systems Specialist 5 Information Systems Specialist 6 Information Systems Specialist 7 Information Systems Specialist 8 Total Information Systems Specialist 2 Information Systems Specialist 4	7 4 3 12 8 35 5
Education, Dept. of	Information Systems Specialist 4 Information Systems Specialist 5 Information Systems Specialist 6 Information Systems Specialist 7 Information Systems Specialist 8  Total Information Systems Specialist 2 Information Systems Specialist 4 Information Systems Specialist 5	7 4 3 12 8 35 5 10
Education, Dept. of	Information Systems Specialist 4 Information Systems Specialist 5 Information Systems Specialist 6 Information Systems Specialist 7 Information Systems Specialist 8  Total Information Systems Specialist 2 Information Systems Specialist 4 Information Systems Specialist 5 Information Systems Specialist 6	7 4 3 12 8 35 5 10 8

Employees in Information Systems Special	ist Classifications (as of June 30,	2013)
	Information Systems Specialist 2	1
Energy, Dept. of	Information Systems Specialist 4	1
	Information Systems Specialist 5	1
	Information Systems Specialist 7	2
Energy, Dept. of	Total	5
	Information Systems Specialist 1	1
	Information Systems Specialist 2	1
	Information Systems Specialist 4	11
Environmental Quality, Dept. of	Information Systems Specialist 5	13
	Information Systems Specialist 6	9
	Information Systems Specialist 7	2
	Information Systems Specialist 8	1
Environmental Quality, [	Dept. of Total	38
	Information Systems Specialist 3	5
Fish & Wildlife Dept of		
	Information Systems Specialist 4	5
Fish & Wildlife, Dept. of	Information Systems Specialist 4 Information Systems Specialist 5	5 3
Fish & Wildlife, Dept. of		
Fish & Wildlife, Dept. of	Information Systems Specialist 5	3
Fish & Wildlife, Dept. of  Fish & Wildlife, Dept.	Information Systems Specialist 5 Information Systems Specialist 6 Information Systems Specialist 7	3 7
	Information Systems Specialist 5 Information Systems Specialist 6 Information Systems Specialist 7	3 7 3
	Information Systems Specialist 5 Information Systems Specialist 6 Information Systems Specialist 7 of Total	3 7 3 23
	Information Systems Specialist 5 Information Systems Specialist 6 Information Systems Specialist 7 of Total Information Systems Specialist 1	3 7 3 23 1
	Information Systems Specialist 5 Information Systems Specialist 6 Information Systems Specialist 7 of Total Information Systems Specialist 1 Information Systems Specialist 2	3 7 3 23 1
Fish & Wildlife, Dept.	Information Systems Specialist 5 Information Systems Specialist 6 Information Systems Specialist 7 of Total Information Systems Specialist 1 Information Systems Specialist 2 Information Systems Specialist 3	3 7 3 23 1 1
Fish & Wildlife, Dept.	Information Systems Specialist 5 Information Systems Specialist 6 Information Systems Specialist 7 of Total Information Systems Specialist 1 Information Systems Specialist 2 Information Systems Specialist 3 Information Systems Specialist 4	3 7 3 23 1 1 1 8
Fish & Wildlife, Dept.	Information Systems Specialist 5 Information Systems Specialist 6 Information Systems Specialist 7 of Total Information Systems Specialist 1 Information Systems Specialist 2 Information Systems Specialist 3 Information Systems Specialist 4 Information Systems Specialist 5	3 7 3 23 1 1 1 8

Employees in Information Systems Special	ist Classifications (as of June 30,	2013)			
	Information Systems Specialist 2	3			
Geology & Mineral Industries, Dept. of	Information Systems Specialist 3	5			
	Information Systems Specialist 4	1			
	Information Systems Specialist 5	1			
	Information Systems Specialist 6	2			
Geology & Mineral Industrie	es, Dept. of Total	12			
	Information Systems Specialist 1	1			
	Information Systems Specialist 4	1			
Havaina & Cammunity Sanciaca Dant of	Information Systems Specialist 5	1			
Housing & Community Services, Dept. of	Information Systems Specialist 6	1			
	Information Systems Specialist 7	2			
	Information Systems Specialist 8	1			
Housing & Community Service	ces, Dept. of Total	7			
	Information Systems Specialist 1	3			
	Information Systems Specialist 3	2			
Human Sarvices Dont of	Information Systems Specialist 4	1			
Human Services, Dept. of	Information Systems Specialist 5	4			
	Information Systems Specialist 6	9			
	Information Systems Specialist 8	1			
Human Services, Dep	t. of Total	20			
	Information Systems Specialist 2	1			
	Information Systems Specialist 3	2			
	Information Systems Specialist 4	14			
Justice, Dept. of	Information Systems Specialist 5	11			
	Information Systems Specialist 6	14			
	Information Systems Specialist 7	9			
Information Systems Specialist 8					
Justice, Dept. of Total					

Employees in Information Systems Special	ist Classifications (as of June 30,	2013)				
	Information Systems Specialist 2	1				
Labor & Industries, Bureau of	Information Systems Specialist 4	1				
	Information Systems Specialist 7	1				
Labor & Industries, Bureau of Total						
	Information Systems Specialist 4	1				
Land Conservation & Development, Dept.	Information Systems Specialist 5	1				
	Information Systems Specialist 6	1				
	Information Systems Specialist 7	1				
Land Conservation & Developm	nent, Dept. of Total	4				
	Information Systems Specialist 4	4				
Lands, Dept. of State	Information Systems Specialist 5	1				
	Information Systems Specialist 6	1				
Lands, Dept. of State	e Total	6				
	Information Systems Specialist 4	2				
Library, Oregon State	Information Systems Specialist 5	1				
Library, Oregon State	Total	3				
	Information Systems Specialist 3	2				
	Information Systems Specialist 5	3				
Liquor Control Commission	Information Systems Specialist 6	4				
	Information Systems Specialist 7	2				
	Information Systems Specialist 8	1				
Liquor Control Commis	sion Total	12				
Marine Board	Information Systems Specialist 7	1				
Marine Board	Total	1				
	Information Systems Specialist 3	1				
	Information Systems Specialist 4	4				
Military, Dept. of	Information Systems Specialist 5	6				
	Information Systems Specialist 6	1				
	Information Systems Specialist 7	3				
Military, Dept. of	Total	15				

Employees in Information Systems Special	ist Classifications (as of June 30,	2013)				
	Information Systems Specialist 6	1				
Nursing, Board of	Information Systems Specialist 7	1				
	Information Systems Specialist 8	1				
Nursing, Board of Total						
	Information Systems Specialist 4	3				
Oregon Business Development Dept.	Information Systems Specialist 5	1				
	Information Systems Specialist 8	1				
Oregon Business Developme	nt Dept. Total	5				
Oregon Health Licensing Agency	Information Systems Specialist 5	1				
Oregon Health Licensing	Agency Total	1				
	Information Systems Specialist 2	2				
	Information Systems Specialist 3	16				
	Information Systems Specialist 4	77				
Oregon Health Authority	Information Systems Specialist 5	34				
	Information Systems Specialist 6	44				
	Information Systems Specialist 7	59				
	Information Systems Specialist 8	54				
Oregon Health Authori	ty Total	286				
Overen Medical Beard	Information Systems Specialist 5	1				
Oregon Medical Board	Information Systems Specialist 7	1				
Oregon Medical Board	Total	2				
	Information Systems Specialist 2	2				
	Information Systems Specialist 3	1				
	Information Systems Specialist 4	4				
Parks & Recreation, Dept. of	Information Systems Specialist 5	4				
	Information Systems Specialist 6	2				
	Information Systems Specialist 7	1				
Information Systems Specialist 8						
Parks & Recreation, De	pt. of Total	15				

Employees in Information Systems Specialist Classifications (as of June 30, 20		
Parole/Post-Prison Supervision, Board of	Information Systems Specialist 5	1
Parole/Post-Prison Supervision	on, Board of Total	1
	Information Systems Specialist 3	2
	Information Systems Specialist 4	6
Bolios Oromon State	Information Systems Specialist 5	3
Police, Oregon State	Information Systems Specialist 6	5
	Information Systems Specialist 7	3
	Information Systems Specialist 8	6
Police, Oregon State	Total	25
	Information Systems Specialist 2	4
	Information Systems Specialist 4	11
Public Employees Retirement System	Information Systems Specialist 5	8
Public Employees Retirement System	Information Systems Specialist 6	7
	Information Systems Specialist 7	10
	Information Systems Specialist 8	5
Public Employees Retireme	nt System Total	45
	Information Systems Specialist 4	1
Dublic Sefety Standards 9 Training	Information Systems Specialist 5	1
Public Safety Standards & Training	Information Systems Specialist 6	1
	Information Systems Specialist 7	1
Public Safety Standards 8	Training Total	4
	Information Systems Specialist 3	1
Public Utility Commission	Information Systems Specialist 6	3
	Information Systems Specialist 7	2
Public Utility Commission Total		6
Real Estate Agency	Information Systems Specialist 5	1
Real Estate Agency	Total	1

Employees in Information Systems Special	ist Classifications (as of June 30,	2013)
Revenue, Dept. of	Information Systems Specialist 1	1
	Information Systems Specialist 3	7
	Information Systems Specialist 4	21
	Information Systems Specialist 5	3
	Information Systems Specialist 6	20
	Information Systems Specialist 7	12
	Information Systems Specialist 8	5
Revenue, Dept. of	Total	69
	Information Systems Specialist 2	1
	Information Systems Specialist 4	3
Convetery of State	Information Systems Specialist 5	2
Secretary of State	Information Systems Specialist 6	2
	Information Systems Specialist 7	9
	Information Systems Specialist 8	12
		ľ
Secretary of State	Total	29
Secretary of State	Total Information Systems Specialist 2	29 1
Secretary of State  Student Access Commission		
	Information Systems Specialist 2	1
	Information Systems Specialist 2 Information Systems Specialist 4 Information Systems Specialist 5	1 2
Student Access Commission	Information Systems Specialist 2 Information Systems Specialist 4 Information Systems Specialist 5	1 2 1
Student Access Commission  Student Access Comm	Information Systems Specialist 2 Information Systems Specialist 4 Information Systems Specialist 5 ission Total Information Systems Specialist 2	1 2 1 4
Student Access Commission  Student Access Comm  Teacher Standards & Practices	Information Systems Specialist 2 Information Systems Specialist 4 Information Systems Specialist 5 ission Total Information Systems Specialist 2	1 2 1 4
Student Access Commission  Student Access Comm  Teacher Standards & Practices	Information Systems Specialist 2 Information Systems Specialist 4 Information Systems Specialist 5 ission Total Information Systems Specialist 2 actices Total	1 2 1 4 1
Student Access Commission  Student Access Comm  Teacher Standards & Practices	Information Systems Specialist 2 Information Systems Specialist 4 Information Systems Specialist 5 ission Total Information Systems Specialist 2 actices Total Information Systems Specialist 2	1 2 1 4 1 1 2
Student Access Commission  Student Access Comm  Teacher Standards & Practices	Information Systems Specialist 2 Information Systems Specialist 4 Information Systems Specialist 5 ission Total Information Systems Specialist 2 actices Total Information Systems Specialist 2 Information Systems Specialist 2	1 2 1 4 1 1 2 4
Student Access Commission  Student Access Comm  Teacher Standards & Practices  Teacher Standards & Pr	Information Systems Specialist 2 Information Systems Specialist 4 Information Systems Specialist 5 ission Total Information Systems Specialist 2 actices Total Information Systems Specialist 2 Information Systems Specialist 3 Information Systems Specialist 4	1 2 1 4 1 1 2 4 23
Student Access Commission  Student Access Comm  Teacher Standards & Practices  Teacher Standards & Pr	Information Systems Specialist 2 Information Systems Specialist 4 Information Systems Specialist 5 ission Total Information Systems Specialist 2 actices Total Information Systems Specialist 2 Information Systems Specialist 3 Information Systems Specialist 4 Information Systems Specialist 5	1 2 1 4 1 2 4 23 50
Student Access Commission  Student Access Comm  Teacher Standards & Practices  Teacher Standards & Pr	Information Systems Specialist 2 Information Systems Specialist 4 Information Systems Specialist 5 ission Total Information Systems Specialist 2 actices Total Information Systems Specialist 2 Information Systems Specialist 3 Information Systems Specialist 4 Information Systems Specialist 5 Information Systems Specialist 5 Information Systems Specialist 6	1 2 1 4 1 2 4 23 50 61

Employees in Information Systems Special	ist Classifications (as of June 30,	2013)
Treasury, Oregon State	Information Systems Specialist 3	2
	Information Systems Specialist 5	1
	Information Systems Specialist 6	5
	Information Systems Specialist 7	2
	Information Systems Specialist 8	2
Treasury, Oregon State	e Total	12
Voterenel Affeire Dent of	Information Systems Specialist 5	2
Veterans' Affairs, Dept. of	Information Systems Specialist 7	2
Veterans' Affairs, Dept	. of Total	4
	Information Systems Specialist 4	3
Water Resources, Dept. of	Information Systems Specialist 5	1
water Resources, Dept. or	Information Systems Specialist 6	2
	Information Systems Specialist 7	1
Water Resources, Dept	. of Total	7
Watershed Enhancement Board	Information Systems Specialist 7	1
Watershed Enhancement	Board Total	1
	Information Systems Specialist 2	1
	Information Systems Specialist 4	1
Youth Authority, Oregon	Information Systems Specialist 5	6
	Information Systems Specialist 7	3
	Information Systems Specialist 8	4
Youth Authority, Oregon Total		15
Executive Branch - Total # of Fi	lled ISS Positions - as of 06/30/13	1432

### Executive Branch – State IT Workforce – Filled PEM "I" Designated Positions

PEM Positions (IT -"I"- Designation) by A	Agency/Classification (as of June 30, 201	3)
Agency Description	Employee Classification	Total
	Principal Executive/Manager C	1
	Principal Executive/Manager E	7
Administrative Services, Dept. of	Principal Executive/Manager F	8
	Principal Executive/Manager G	2
	Principal Executive/Manager H	1
Administrative Service	es, Dept. of Total	19
Agriculture, Dept. of	Principal Executive/Manager D	1
Agriculture, Dept.	of Total	1
Community Colleges/Workforce Dev, Dept. of	Principal Executive/Manager E	1
Community Colleges/Workforce	Development, Dept. of Total	1
Construction Contractors Board	Principal Executive/Manager C	1
Construction Contraction	ctors Board Total	1
Consumer and Business Comises Dent of	Principal Executive/Manager D	1
Consumer and Business Services, Dept. of	Principal Executive/Manager F	1
Consumer and Business Services, Dept. of Total		2
	Principal Executive/Manager D	2
Corrections, Dept. of	Principal Executive/Manager E	3
	Principal Executive/Manager G	1
Corrections, Dept.	of Total	6
Education Dant of	Principal Executive/Manager E	4
Education, Dept. of	Principal Executive/Manager G	1
Education, Dept. c	of Total	5
	Principal Executive/Manager C	1
Employment Department	Principal Executive/Manager D	4
	Principal Executive/Manager E	1
Employment Departm	ent Total	6
Energy, Dept. of	Principal Executive/Manager E	1
Energy, Dept. of	f Total	1

# Executive Branch – State IT Workforce – Filled PEM "I" Designated Positions (Continued)

PEM Positions (IT -"I"- Designation) by	Agency/Classification (as of June 30, 20	13)
Agency Description	Employee Classification	Total
Environmental Quality, Dept. of	Principal Executive/Manager E	2
Environmental Quali	ty, Dept. of Total	2
	Principal Executive/Manager C	1
Fish & Wildlife, Dept. of	Principal Executive/Manager D	1
	Principal Executive/Manager E	1
Fish & Wildlife, De	pt. of Total	3
Forestry Dept of	Principal Executive/Manager D	1
Forestry, Dept. of	Principal Executive/Manager E	1
Forestry, Dept. of	Total	2
Housing & Community Services, Dept. of	Principal Executive/Manager D	1
Housing & Community Se	rvices, Dept. of Total	1
Human Services, Dept. of	Principal Executive/Manager D	2
Human Services, Dept. of Total		2
	Principal Executive/Manager D	2
Justice, Dept. of	Principal Executive/Manager E	1
	Principal Executive/Manager F	1
Justice, Dept. o	f Total	4
Lieuwan Cantral Camanianian	Principal Executive/Manager D	1
Liquor Control Commission	Principal Executive/Manager E	1
Liquor Control Commission Total		2
Military Dont of	Principal Executive/Manager E	2
Military, Dept. of	Principal Executive/Manager F	1
Military, Dept. of	Total	3
Oregon Business Development Dept.	Principal Executive/Manager D	1
Oregon Business Develop	ment Dept. Total	1

### Executive Branch – State IT Workforce – Filled PEM "I" Designated Positions (Continued)

PEM Positions (IT -"I"- Designation) by	Agency/Classification (as of June 30, 20 <sup>-</sup>	13)
Agency Description	Employee Classification	Total
	Principal Executive/Manager C	4
	Principal Executive/Manager D	20
	Principal Executive/Manager E	13
Oregon Health Authority	Principal Executive/Manager F	9
	Principal Executive/Manager G	1
	Principal Executive/Manager H	1
Oregon Health Autl	nority Total	48
Parks & Recreation, Dept. of	Principal Executive/Manager E	1
Parks & Recreation,	Dept. of Total	1
	Principal Executive/Manager A	1
	Principal Executive/Manager B	1
Police, Oregon State	Principal Executive/Manager C	1
	Principal Executive/Manager E	1
	Principal Executive/Manager F	1
Police, Oregon Sta	ate Total	5
Public Employees Retirement System	Principal Executive/Manager E	2
Fublic Employees Retirement System	Principal Executive/Manager F	1
Public Employees Retire	ement System Total	3
Public Safety Standards & Training	Principal Executive/Manager E	1
Public Safety Standard	ds & Training Total	1
Public Utility Commission	Principal Executive/Manager D	1
Public Utility Comm	nission Total	1
Davanua Dant of	Principal Executive/Manager D	4
Revenue, Dept. of	Principal Executive/Manager F	1
Revenue, Dept.	of Total	5
Contains of State	Principal Executive/Manager F	1
Secretary of State	Principal Executive/Manager G	1
Secretary of State	e Total	2

### Executive Branch – State IT Workforce – Filled PEM "I" Designated Positions (Continued)

PEM Positions (IT -"I"- Designation) by Agency/Classification (as of June 30, 2013)		
Agency Description	Employee Classification	Total
	Principal Executive/Manager C	2
	Principal Executive/Manager D	2
Transportation Dont of	Principal Executive/Manager E	10
Transportation, Dept. of	Principal Executive/Manager F	4
	Principal Executive/Manager G	2
	Principal Executive/Manager H	1
Transportation, De	pt. of Total	21
Transport One was State	Principal Executive/Manager E	2
Treasury, Oregon State	Principal Executive/Manager F	1
Treasury, Oregon S	State Total	3
Veterans' Affairs, Dept. of	Principal Executive/Manager E	1
Veterans' Affairs, Dept. of Total		1
Water Resources, Dept. of	Principal Executive/Manager E	1
Water Resources, Dept. of Total		1
V	Principal Executive/Manager D	2
Youth Authority, Oregon	Principal Executive/Manager F	1
Youth Authority, Oregon Total		3
Executive Branch – Total # of Filled PEM "I" Designated Positions – as of 06/30/13		157

Vacant ISS & PEM "I" Positions by Ag	ency/Classification (as of June 30, 201	3)
Agency Description	Position Classification	Total
	Information Systems Specialist 3	1
	Information Systems Specialist 4	1
	Information Systems Specialist 5	1
Administrative Comitees Dont of	Information Systems Specialist 6	2
Administrative Services, Dept. of	Information Systems Specialist 7	2
	Information Systems Specialist 8	23
	Principal Executive/Manager E	4
	Principal Executive/Manager H	1
Administrative Servic	es, Dept. of Total	35
Community Colleges/Workforce Dev, Dept.	Information Systems Specialist 7	1
Community Colleges/Workforce Development, Dept. of Total		1
	Information Systems Specialist 2	1
	Information Systems Specialist 5	2
Occasional Provinces Comition Province	Information Systems Specialist 6	2
Consumer and Business Services, Dept. of	Information Systems Specialist 7	3
	Information Systems Specialist 8	2
	Principal Executive/Manager E	1
Consumer and Business Services, Dept. of Total		11
	Information Systems Specialist 3	3
	Information Systems Specialist 5	3
Corrections, Dept. of	Information Systems Specialist 6	1
	Information Systems Specialist 7	2
	Principal Executive/Manager F	1
Corrections, Dept.	of Total	10

Vacant ISS & PEM "I" Positions by Ag	gency/Classification (as of June 30, 201	3)
Education, Dept. of	Information Systems Specialist 3	1
	Information Systems Specialist 4	1
	Information Systems Specialist 5	1
	Information Systems Specialist 7	1
	Principal Executive/Manager F	1
Education, Dept. o	of Total	5
	Information Systems Specialist 2	1
	Information Systems Specialist 4	2
	Information Systems Specialist 5	1
Employment Department	Information Systems Specialist 6	2
стіріоуттелі Бераптіелі	Information Systems Specialist 7	1
	Information Systems Specialist 8	2
	Principal Executive/Manager E	2
	Principal Executive/Manager F	1
Employment Department Total		4.0
Employment Departm	lent l'Otal	12
Employment Bepartin	Information Systems Specialist 2	12
Environmental Quality, Dept. of	Information Systems Specialist 2	1
	Information Systems Specialist 2 Information Systems Specialist 4	1 2
	Information Systems Specialist 2 Information Systems Specialist 4 Information Systems Specialist 5 Information Systems Specialist 6	1 2 3
Environmental Quality, Dept. of  Environmental Quality	Information Systems Specialist 2 Information Systems Specialist 4 Information Systems Specialist 5 Information Systems Specialist 6	1 2 3 1
Environmental Quality, Dept. of	Information Systems Specialist 2 Information Systems Specialist 4 Information Systems Specialist 5 Information Systems Specialist 6 ty, Dept. of Total	1 2 3 1 7
Environmental Quality, Dept. of  Environmental Quality	Information Systems Specialist 2 Information Systems Specialist 4 Information Systems Specialist 5 Information Systems Specialist 6  ty, Dept. of Total Information Systems Specialist 5 Information Systems Specialist 5	1 2 3 1 7
Environmental Quality, Dept. of  Environmental Quality Fish & Wildlife, Dept. of	Information Systems Specialist 2 Information Systems Specialist 4 Information Systems Specialist 5 Information Systems Specialist 6  ty, Dept. of Total Information Systems Specialist 5 Information Systems Specialist 5	1 2 3 1 7 1 2
Environmental Quality, Dept. of  Environmental Quality Fish & Wildlife, Dept. of	Information Systems Specialist 2 Information Systems Specialist 4 Information Systems Specialist 5 Information Systems Specialist 6  ty, Dept. of Total Information Systems Specialist 5 Information Systems Specialist 5 Information Systems Specialist 6  ept. of Total	1 2 3 1 7 1 2
Environmental Quality, Dept. of  Environmental Quality  Fish & Wildlife, Dept. of  Fish & Wildlife, Dept.	Information Systems Specialist 2 Information Systems Specialist 4 Information Systems Specialist 5 Information Systems Specialist 6  ty, Dept. of Total Information Systems Specialist 5 Information Systems Specialist 6  pt. of Total Information Systems Specialist 4	1 2 3 1 2 3 1
Environmental Quality, Dept. of  Environmental Quality  Fish & Wildlife, Dept. of  Fish & Wildlife, Dept.	Information Systems Specialist 2 Information Systems Specialist 4 Information Systems Specialist 5 Information Systems Specialist 6  ty, Dept. of Total Information Systems Specialist 5 Information Systems Specialist 6  pt. of Total Information Systems Specialist 4 Information Systems Specialist 6 Information Systems Specialist 6 Information Systems Specialist 7	1 2 3 1 7 1 2 3 1
Environmental Quality, Dept. of  Environmental Quality  Fish & Wildlife, Dept. of  Fish & Wildlife, Dept. of  Forestry, Dept. of	Information Systems Specialist 2 Information Systems Specialist 4 Information Systems Specialist 5 Information Systems Specialist 6  ty, Dept. of Total Information Systems Specialist 5 Information Systems Specialist 6  pt. of Total Information Systems Specialist 4 Information Systems Specialist 6 Information Systems Specialist 6 Information Systems Specialist 7	1 2 3 1 7 1 2 3 1 1

Vacant ISS & PEM "I" Positions by Ag	ency/Classification (as of June 30, 2013	3)
Governor, Office of the	Information Systems Specialist 7	1
Governor, Office o	f the Total	1
	Information Systems Specialist 5	1
Housing & Community Services, Dept. of	Information Systems Specialist 6	1
	Information Systems Specialist 8	1
Housing & Community Se	rvices, Dept. of Total	3
	Information Systems Specialist 6	2
Human Services, Dept. of	Information Systems Specialist 7	1
	Principal Executive/Manager E	1
Human Services, I	Dept. of Total	4
lustice Dant of	Information Systems Specialist 4	1
Justice, Dept. of	Principal Executive/Manager C	1
Justice, Dept. o	f Total	2
Lands, Dept. of State	Information Systems Specialist 3	1
Lands, Dept. of S	State Total	1
	Information Systems Specialist 3	1
Liquor Control Commission	Information Systems Specialist 7	1
Liquor Control Com	mission Total	2
Marine Board	Information Systems Specialist 3	1
Marine Board	Total	1

Vacant ISS & PEM "I" Positions by Ag	gency/Classification (as of June 30, 201	3)
	Information Systems Specialist 1	1
	Information Systems Specialist 2	1
	Information Systems Specialist 3	6
	Information Systems Specialist 4	7
	Information Systems Specialist 5	16
	Information Systems Specialist 6	19
Oregon Health Authority	Information Systems Specialist 7	11
	Information Systems Specialist 8	8
	Principal Executive/Manager C	6
	Principal Executive/Manager D	9
	Principal Executive/Manager E	13
	Principal Executive/Manager F	1
	Principal Executive/Manager G	1
Oregon Health Autl	hority Total	99
Oregon Medical Board	Information Systems Specialist 3	1
Oregon Medical Bo	ard Total	1
	Information Systems Specialist 1	1
	Information Systems Specialist 5	3
Police, Oregon State	Information Systems Specialist 6	1
	Information Systems Specialist 8	1
	Principal Executive/Manager F	1
Police, Oregon Sta	ate Total	7
	Information Systems Specialist 6	2
Public Employees Retirement System	Information Systems Specialist 7	1
	Information Systems Specialist 8	2
Public Employees Retire	ement System Total	5
Public Safety Standards & Training	Information Systems Specialist 3	1
Public Safety Standard	ds & Training Total	1
Real Estate Agency	Information Systems Specialist 3	1
Real Estate Agend	cy Total	1

Vacant ISS & PEM "I" Positions by Ag	ency/Classification (as of June 30, 2013	3)
	Data Entry Control Technician	1
	Information Systems Specialist 3	1
	Information Systems Specialist 4	3
Revenue, Dept. of	Information Systems Specialist 5	2
	Information Systems Specialist 7	4
	Information Systems Specialist 8	2
	Principal Executive/Manager E	1
Revenue, Dept.	of Total	14
Secretary of State	Principal Executive/Manager E	1
Secretary of State	e Total	1
	Information Systems Specialist 3	1
Transportation Dont of	Information Systems Specialist 4	2
Transportation, Dept. of	Information Systems Specialist 5	7
	Information Systems Specialist 7	5
Transportation, De	pt. of Total	15
	Information Systems Specialist 4	1
Veterans' Affairs, Dept. of	Information Systems Specialist 5	1
	Principal Executive/Manager D	1
Veterans' Affairs, Dept. of Total		3
	Information Systems Specialist 4	1
Youth Authority, Oregon	Information Systems Specialist 6	4
	Principal Executive/Manager D	1
Youth Authority, Oregon Total		6
Executive Branch – Total # of Vacant IS	S & PEM "I" Positions – as of 06/30/13	256

State IT Workforce – Average Years of Service by Agency and Class (as of 06/30/13)		
Agency	Class	Average
	Info Systems Specialist 1	0.09
	Info Systems Specialist 2	3.17
	Info Systems Specialist 3	10.46
	Info Systems Specialist 4	9.02
	Info Systems Specialist 5	11.32
	Info Systems Specialist 6	14.29
Administrative Services, Dept. of	Info Systems Specialist 7	15.10
	Info Systems Specialist 8	15.22
	Principal Executive/Manager C	14.26
	Principal Executive/Manager E	8.72
	Principal Executive/Manager F	16.11
	Principal Executive/Manager G	12.90
	Principal Executive/Manager H	12.90
Administrative Service	ces, Dept. of Total	13.60
	Info Systems Specialist 3	7.96
	Info Systems Specialist 5	6.83
Agriculture, Dept. of	Info Systems Specialist 6	12.90
Agriculture, Dept. of	Info Systems Specialist 7	24.65
	Info Systems Specialist 8	21.76
	Principal Executive/Manager D	7.19
Agriculture, Dept. of Total		13.96
Blind, Commission for the	Info Systems Specialist 3	18.02
Billia, Collinission for the	Info Systems Specialist 4	1.58
Blind, Commissior	for the Total	9.80
	Info Systems Specialist 5	15.01
Community Colleges/Workforce Dev.	Info Systems Specialist 7	9.59
	Principal Executive/Manager E	17.42
Community Colleges & Workforce Development, Dept. of Total		12.24
	Info Systems Specialist 3	1.44
Construction Contractor Description	Info Systems Specialist 5	7.88
Construction Contractors Board	Info Systems Specialist 6	20.03
	Principal Executive/Manager C	28.13
Construction Contractors Board Total		15.06

State IT Workforce – Average Yea	ars of Service by Agency and Class (as o	of 06/30/13)
Agency	Class	Average
	Applications Systems Manager	19.04
	Info Systems Specialist 2	14.12
	Info Systems Specialist 3	17.04
	Info Systems Specialist 4	13.90
	Info Systems Specialist 5	15.96
Consumer and Business Services	Info Systems Specialist 6	15.37
	Info Systems Specialist 7	15.38
	Info Systems Specialist 8	21.24
	Principal Executive/Manager D	17.47
	Principal Executive/Manager F	10.58
	Systems & Programming Supv 2	11.18
Consumer and Business	Services, Dept. of Total	15.92
	Info Systems Specialist 3	12.95
	Info Systems Specialist 5	11.13
	Info Systems Specialist 6	10.30
Corrections, Dept. of	Info Systems Specialist 7	13.10
Corrections, Dept. of	Info Systems Specialist 8	22.57
	Principal Executive/Manager D	21.65
	Principal Executive/Manager E	13.89
	Principal Executive/Manager G	29.34
Corrections, Dept. of Total		12.51
	Info Systems Specialist 3	2.06
	Info Systems Specialist 4	14.52
	Info Systems Specialist 5	8.53
Education Dant of	Info Systems Specialist 6	4.09
Education, Dept. of	Info Systems Specialist 7	11.06
	Info Systems Specialist 8	18.82
	Principal Executive/Manager E	8.20
	Principal Executive/Manager G	23.47
Education, Dept.	of Total	12.24

State IT Workforce – Average Years of Service by Agency and Class (as of 06/30/13		
Agency	Class	Average
	Info Systems Specialist 2	18.69
	Info Systems Specialist 4	11.16
	Info Systems Specialist 5	18.64
	Info Systems Specialist 6	11.27
Employment Department	Info Systems Specialist 7	16.55
	Info Systems Specialist 8	16.20
	Principal Executive/Manager C	27.48
	Principal Executive/Manager D	25.89
	Principal Executive/Manager E	7.75
Employment Departn	nent Total	15.56
	Info Systems Specialist 2	3.31
	Info Systems Specialist 4	0.96
Energy, Department of	Info Systems Specialist 5	14.67
	Info Systems Specialist 7	6.51
	Principal Executive/Manager E	3.77
Energy, Dept. o	of Total	5.95
	Info Systems Specialist 1	5.14
	Info Systems Specialist 2	25.83
	Info Systems Specialist 4	12.65
For increase and all Overlites Points of	Info Systems Specialist 5	12.72
Environmental Quality, Dept. of	Info Systems Specialist 6	13.55
	Info Systems Specialist 7	16.76
	Info Systems Specialist 8	5.63
	Principal Executive/Manager E	17.03
Environmental Quality, Dept. of Total		13.27
	Info Systems Specialist 3	16.52
	Info Systems Specialist 4	3.92
	Info Systems Specialist 5	5.25
E' LONGUES D	Info Systems Specialist 6	4.33
Fish & Wildlife, Dept. of	Info Systems Specialist 7	10.59
	Principal Executive/Manager C	2.32
	Principal Executive/Manager D	4.25
	Principal Executive/Manager E	13.21
Fish & Wildlife, Do	ept. of Total	7.69

State IT Workforce – Average Years of Service by Agency and Class (as of 06/30/13)		
Agency	Class	Average
	Info Systems Specialist 1	14.97
	Info Systems Specialist 2	8.36
	Info Systems Specialist 3	21.09
	Info Systems Specialist 4	14.26
Forestry, Dept. of	Info Systems Specialist 5	21.11
	Info Systems Specialist 6	8.72
	Info Systems Specialist 7	11.55
	Principal Executive/Manager D	14.65
	Principal Executive/Manager E	1.70
Forestry, Dept. o	f Total	12.30
	Info Systems Specialist 2	1.17
	Info Systems Specialist 3	1.17
Geology & Mineral Industries, Dept. of	Info Systems Specialist 4	1.68
	Info Systems Specialist 5	7.67
	Info Systems Specialist 6	4.93
Geology & Mineral Industries, Dept. of Total		2.38
	Info Systems Specialist 1	0.16
	Info Systems Specialist 4	0.95
	Info Systems Specialist 5	2.62
Housing & Community Services, Dept. of	Info Systems Specialist 6	15.39
	Info Systems Specialist 7	14.75
	Info Systems Specialist 8	17.34
	Principal Executive/Manager D	24.68
Housing & Community S	ervices, Dept. of Total	11.33
	Info Systems Specialist 1	20.35
	Info Systems Specialist 3	21.83
	Info Systems Specialist 4	22.17
Human Services, Department of	Info Systems Specialist 5	18.96
	Info Systems Specialist 6	11.44
	Info Systems Specialist 8	22.72
	Principal Executive/Manager D	14.39
Human Services, Department of Total		16.24

State IT Workforce – Average Years of Service by Agency and Class (as of 06/30/13)		
Agency	Class	Average
	Info Systems Specialist 2	9.30
	Info Systems Specialist 3	17.24
	Info Systems Specialist 4	18.24
	Info Systems Specialist 5	13.61
luctice Dept of	Info Systems Specialist 6	11.74
Justice, Dept. of	Info Systems Specialist 7	12.15
	Info Systems Specialist 8	18.89
	Principal Executive/Manager D	16.63
	Principal Executive/Manager E	24.65
	Principal Executive/Manager F	27.85
Justice, Dept	. of Total	14.84
	Info Systems Specialist 2	0.43
Labor & Industries, Bureau of	Info Systems Specialist 4	3.27
	Info Systems Specialist 7	9.47
Labor & Industries		4.39
	Info Systems Specialist 4	5.38
Land Canaan atian & Davidson and	Info Systems Specialist 5	18.01
Land Conservation & Development	Info Systems Specialist 6	12.75
	Info Systems Specialist 7	6.12
Land Conservation & Development, Dept. of Total		10.56
	Info Systems Specialist 4	4.18
Landa Dant of State	Info Systems Specialist 5	10.35
Lands, Dept. of State	Info Systems Specialist 6	16.26
	Systems & Programming Supv 1	12.82
Lands, Dept. o	f State Total	8.02
Library Oragon State	Info Systems Specialist 4	5.59
Library, Oregon State	Info Systems Specialist 5	25.16
Library, Oregon	State Total	12.11
	Info Systems Specialist 3	6.87
	Info Systems Specialist 5	21.54
	Info Systems Specialist 6	16.41
Liquor Control Commission	Info Systems Specialist 7	13.96
	Info Systems Specialist 8	28.32
	Principal Executive/Manager D	25.64
	Principal Executive/Manager E	11.47
Liquor Control Co	mmission Total	16.95

State IT Workforce – Average Years of Service by Agency and Class (as of 06		
Agency	Class	Average
Marine Board	Info Systems Specialist 7	15.84
Marine Board	Total	15.84
	Info Systems Specialist 3	1.08
	Info Systems Specialist 4	7.88
	Info Systems Specialist 5	7.35
Military, Dept. of	Info Systems Specialist 6	17.84
	Info Systems Specialist 7	18.58
	Principal Executive/Manager E	7.89
	Principal Executive/Manager F	14.53
Military, Dept.	of Total	10.03
	Info Systems Specialist 6	0.30
Nursing, Board of	Info Systems Specialist 7	15.47
	Info Systems Specialist 8	2.68
Nursing, Board	of Total	6.15
	Info Systems Specialist 4	22.01
Oragon Pusinasa Davalanment Dant	Info Systems Specialist 5	12.19
Oregon Business Development Dept.	Info Systems Specialist 8	27.97
	Principal Executive/Manager D	12.92
Oregon Business Development Dept. Total		19.85
Oregon Health Licensing Agency Info Systems Specialist 5		23.39
Oregon Health Licensing Agency Total		23.39
	Info Systems Specialist 2	7.46
	Info Systems Specialist 3	10.61
	Info Systems Specialist 4	12.44
	Info Systems Specialist 5	13.19
	Info Systems Specialist 6	13.19
	Info Systems Specialist 7	12.16
Oregon Health Authority	Info Systems Specialist 8	12.59
	Principal Executive/Manager C	13.35
	Principal Executive/Manager D	12.80
	Principal Executive/Manager E	10.65
	Principal Executive/Manager F	10.87
	Principal Executive/Manager G	1.76
	Principal Executive/Manager H	2.00
Oregon Health A	uthority Total	12.33

State IT Workforce – Average Y	ears of Service by Agency and Class (as	of 06/30/13)
Agency	Class	Average
Oregon Medical Board	Info Systems Specialist 5	0.76
	Info Systems Specialist 7	3.12
Oregon Medical	Board Total	1.94
	Info Systems Specialist 2	14.06
	Info Systems Specialist 3	5.69
	Info Systems Specialist 4	12.43
Double 9 Describes Doubles	Info Systems Specialist 5	10.69
Parks & Recreation, Dept. of	Info Systems Specialist 6	7.23
	Info Systems Specialist 7	11.29
	Info Systems Specialist 8	15.24
	Principal Executive/Manager E	5.81
Parks & Recreation	on, Dept. of Total	10.82
Parole/Post Prison Supervision	Info Systems Specialist 5	4.10
Parole/Post Prison Sup	pervision, Board of Total	4.10
	Info Systems Specialist 3	0.72
	Info Systems Specialist 4	12.82
	Info Systems Specialist 5	13.70
	Info Systems Specialist 6	8.66
	Info Systems Specialist 7	6.85
Police, Oregon State	Info Systems Specialist 8	12.39
	Principal Executive/Manager A	22.42
	Principal Executive/Manager B	4.88
	Principal Executive/Manager C	0.15
	Principal Executive/Manager E	13.09
	Principal Executive/Manager F	4.62
Police, Oregon	State Total	10.09
	Info Systems Specialist 2	7.60
	Info Systems Specialist 4	7.71
	Info Systems Specialist 5	11.62
Dublic Employees Definement Customs	Info Systems Specialist 6	6.82
Public Employees Retirement System	Info Systems Specialist 7	11.85
	Info Systems Specialist 8	11.48
	Principal Executive/Manager E	6.36
	Principal Executive/Manager F	8.85
Public Employees Re	tirement System Total	9.45

State IT Workforce – Average Years of Service by Agency and Class (as of 06/		
Agency	Class	Average
	Info Systems Specialist 4	7.87
	Info Systems Specialist 5	7.17
Public Safety Standards & Training	Info Systems Specialist 6	22.82
	Info Systems Specialist 7	20.39
	Principal Executive/Manager E	15.76
Public Safety Standa	ards & Training Total	14.80
	Info Systems Specialist 3	1.78
Dublia Litility Commission	Info Systems Specialist 6	8.21
Public Utility Commission	Info Systems Specialist 7	18.76
	Principal Executive/Manager D	25.26
Public Utility Cor	nmission Total	12.74
Real Estate Agency	Info Systems Specialist 5	1.63
Real Estate Age	ency Total	1.63
	Data Entry Control Technician	33.89
	Info Systems Specialist 1	24.33
	Info Systems Specialist 3	20.05
	Info Systems Specialist 4	11.56
Payanua Dant of	Info Systems Specialist 5	14.32
Revenue, Dept. of	Info Systems Specialist 6	18.05
	Info Systems Specialist 7	21.50
	Info Systems Specialist 8	18.90
	Principal Executive/Manager D	19.62
	Principal Executive/Manager F	7.57
Revenue, Dep	ot. of Total	17.34
	Info Systems Specialist 2	0.32
	Info Systems Specialist 4	2.37
	Info Systems Specialist 5	17.25
Secretary of State	Info Systems Specialist 6	5.12
Secretary of State	Info Systems Specialist 7	5.85
	Info Systems Specialist 8	15.62
	Principal Executive/Manager F	1.42
	Principal Executive/Manager G	27.44
Secretary of St	ate Total	10.36

State IT Workforce – Average Y	ears of Service by Agency and Class (as o	of 06/30/13)
Agency	Class	Average
	Info Systems Specialist 2	5.74
Student Access Commission	Info Systems Specialist 4	2.81
	Info Systems Specialist 5	2.18
Student Access (	Commission Total	3.38
Teacher Standards & Practices	Info Systems Specialist 2	14.16
Teacher Standard	s & Practices Total	14.16
	Info Systems Specialist 2	2.56
	Info Systems Specialist 3	13.32
	Info Systems Specialist 4	15.02
	Info Systems Specialist 5	10.19
	Info Systems Specialist 6	12.02
	Info Systems Specialist 7	12.27
Transportation, Dept. of	Info Systems Specialist 8	15.54
	Principal Executive/Manager C	13.35
	Principal Executive/Manager D	10.74
	Principal Executive/Manager E	20.53
	Principal Executive/Manager F	24.69
	Principal Executive/Manager G	14.60
	Principal Executive/Manager H	14.03
Transportation, Dept. of Total		12.86
	Info Systems Specialist 3	11.24
	Info Systems Specialist 5	26.85
	Info Systems Specialist 6	10.92
Treasury, Oregon State	Info Systems Specialist 7	19.31
	Info Systems Specialist 8	23.39
	Principal Executive/Manager E	22.99
	Principal Executive/Manager F	10.55
Treasury, Oregon State Total		16.39
	Info Systems Specialist 5	32.34
Veterans' Affairs, Dept. of	Info Systems Specialist 7	23.97
	Principal Executive/Manager E	29.13
Veterans' Affairs	s, Dept. of Total	28.35

State IT Workforce – Average Years of Service by Agency and Class (as of 06/30/1		
Agency	Class	Average
	Info Systems Specialist 4	19.32
	Info Systems Specialist 5	1.78
Water Resources, Dept. of	Info Systems Specialist 6	10.40
	Info Systems Specialist 7	23.10
	Principal Executive/Manager E	16.82
Water Resources	, Dept. of Total	15.06
Watershed Enhancement Board	Info Systems Specialist 7	7.69
Watershed Enhancement Board Total		7.69
	Info Systems Specialist 2	22.75
	Info Systems Specialist 4	8.67
	Info Systems Specialist 5	9.60
Youth Authority, Oregon	Info Systems Specialist 7	20.44
	Info Systems Specialist 8	13.71
	Principal Executive/Manager D	13.71
	Principal Executive/Manager F	2.24
Youth Authority, Oregon Total		13.05
	REPORT AVERAGE	13.00

Executive Branch - ISS & PEM "I" Positions Eligible for Retirement within 5 Years		
Agency	Class	Total
	Information Systems Specialist 3	5
	Information Systems Specialist 5	4
	Information Systems Specialist 6	9
Administrative Services, Dept. of	Information Systems Specialist 7	10
	Information Systems Specialist 8	33
	Principal Executive/Manager E	1
	Principal Executive/Manager F	4
Administrative Servic	es, Dept. of Total	66
	Information Systems Specialist 6	1
Agriculture, Dept. of	Information Systems Specialist 7	1
	Information Systems Specialist 8	1
Agriculture, Dept.	of Total	3
Comm. Colleges/Workforce Dev, Dept. of	Principal Executive/Manager E	1
Community Colleges & Workforce Development, Dept. of Total		1
	Information Systems Specialist 5	1
Construction Contractors Board	Information Systems Specialist 6	1
	Principal Executive/Manager C	1
Construction Contra	ctors Board Total	3
	Applications Systems Manager	1
	Information Systems Specialist 2	1
	Information Systems Specialist 3	2
Company and Business Comisses	Information Systems Specialist 4	2
Consumer and Business Services	Information Systems Specialist 5	4
	Information Systems Specialist 6	3
	Information Systems Specialist 7	6
	Information Systems Specialist 8	2
Consumer and Business Services, Dept. of Total		21

Executive Branch - ISS & PEM "I" Po	sitions Eligible for Retirement within 5 Ye	ars
	Information Systems Specialist 3	4
	Information Systems Specialist 5	13
	Information Systems Specialist 6	1
Corrections, Dept. of	Information Systems Specialist 7	4
	Principal Executive/Manager D	1
	Principal Executive/Manager E	2
	Principal Executive/Manager G	1
Corrections, De	pt. of Total	26
	Information Systems Specialist 4	2
Education, Dept. of	Information Systems Specialist 7	3
	Information Systems Specialist 8	1
Education, Dep	t. of Total	6
	Information Systems Specialist 2	2
	Information Systems Specialist 4	3
	Information Systems Specialist 5	5
Employment Department	Information Systems Specialist 6	4
Employment Department	Information Systems Specialist 7	7
	Information Systems Specialist 8	4
	Principal Executive/Manager C	1
	Principal Executive/Manager D	3
Employment Depa	rtment Total	29
Energy, Dept. of	Information Systems Specialist 7	1
Energy, Dept	. of Total	1
	Information Systems Specialist 2	1
	Information Systems Specialist 4	4
Environmental Quality, Dept. of	Information Systems Specialist 5	4
	Information Systems Specialist 6	3
	Information Systems Specialist 7	1
Environmental Quality, Dept. of Total		13

Executive Branch - ISS & PEM "I" Pos	itions Eligible for Retirement within 5 Yea	ırs
Fish & Wildlife, Dept. of	Information Systems Specialist 3	2
	Information Systems Specialist 4	1
	Information Systems Specialist 6	1
	Information Systems Specialist 7	1
	Principal Executive/Manager E	1
Fish & Wildlife, De	ept. of Total	6
	Information Systems Specialist 1	1
	Information Systems Specialist 4	4
Forestry, Dept. of	Information Systems Specialist 6	2
	Information Systems Specialist 7	2
	Principal Executive/Manager D	1
Forestry, Dept. o	f Total	10
Housing & Community Services, Dept. of	Information Systems Specialist 7	1
riousning a community dervices, pept. or	Principal Executive/Manager D	1
Housing & Comm Serv	vices, Dept. of Total	2
	Information Systems Specialist 1	1
	Information Systems Specialist 3	1
Human Services, Dept. of	Information Systems Specialist 5	1
	Information Systems Specialist 6	2
	Principal Executive/Manager D	1
	Filincipal Executive/Ivianager D	
Human Services,		6
Human Services,		
Human Services,	Dept. of Total	6
Human Services,	Dept. of Total  Information Systems Specialist 4	6 4
Human Services,  Justice, Dept. of	Information Systems Specialist 4 Information Systems Specialist 5	6 4 3
	Information Systems Specialist 4 Information Systems Specialist 5 Information Systems Specialist 6	6 4 3 3
	Information Systems Specialist 4 Information Systems Specialist 5 Information Systems Specialist 6 Information Systems Specialist 7	6 4 3 3 4
	Information Systems Specialist 4 Information Systems Specialist 5 Information Systems Specialist 6 Information Systems Specialist 7 Information Systems Specialist 7 Information Systems Specialist 8 Principal Executive/Manager D Principal Executive/Manager F	6 4 3 3 4 1

Executive Branch - ISS & PEM "I" Pos	itions Eligible wor Retirement within 5 Ye	ars
Labor & Industries, Bureau of	Information Systems Specialist 4	1
Labor & Industries	, Bureau of Total	1
Land Conservation & Dev., Dept. of	Information Systems Specialist 5	1
Land Conservation & Deve	elopment, Dept. of Total	1
Lands, Dept. of State	Systems & Programming Supv 1	1
Lands, Dept. of	State Total	1
Library, Oregon State	Information Systems Specialist 5	1
Library, Oregon	State Total	1
	Information Systems Specialist 5	1
	Information Systems Specialist 6	2
<b>Liquor Control Commission</b>	Information Systems Specialist 7	1
	Information Systems Specialist 8	1
	Principal Executive/Manager D	1
Liquor Control Cor	nmission Total	6
	Information Systems Specialist 4	1
	Information Systems Specialist 5	1
Military, Dept. of	Information Systems Specialist 6	1
	Information Systems Specialist 7	1
	Principal Executive/Manager F	1
Military, Dept. c	of Total	5
Nursing, Board of	Information Systems Specialist 7	1
Nursing, Board	of Total	1
	Information Systems Specialist 4	1
Oregon Business Development Dept.	Information Systems Specialist 8	1
	Principal Executive/Manager D	1
Oregon Business Development Dept. Total		3
Oregon Health Licensing Agency	Information Systems Specialist 5	1

Executive Branch - ISS & PEM "I" Pos	sitions Eligible for Retirement within 5 Yea	ars
Oregon Health Authority	Information Systems Specialist 3	4
	Information Systems Specialist 4	24
	Information Systems Specialist 5	12
	Information Systems Specialist 6	13
	Information Systems Specialist 7	15
	Information Systems Specialist 8	17
	Principal Executive/Manager D	4
	Principal Executive/Manager E	2
	Principal Executive/Manager F	4
Oregon Health Aเ	thority Total	95
	Information Systems Specialist 4	2
Parks & Recreation, Dept. of	Information Systems Specialist 5	1
	Principal Executive/Manager E	1
Parks & Recreatio	n, Dept. of Total	4
	Information Systems Specialist 4	1
	Information Systems Specialist 5	1
Police, Oregon State	Information Systems Specialist 6	1
Folice, Oregon State	Information Systems Specialist 7	1
	Information Systems Specialist 8	2
	Principal Executive/Manager A	1
Police, Oregon S	State Total	7
	Information Systems Specialist 2	1
	Information Systems Specialist 4	2
Public Employees Retirement System	Information Systems Specialist 5	2
	Information Systems Specialist 7	6
	Information Systems Specialist 8	2
Public Employees Retirement System Total		13
Public Safety Standards & Training	Information Systems Specialist 7	1
Public Safety Standards & Training Total		1

Executive Branch - ISS & PEM "I" Positions Eligible for Retirement within 5 Years		
Public Utility Commission	Information Systems Specialist 7	1
	Principal Executive/Manager D	1
Public Utility Cor	nmission Total	2
	Data Entry Control Technician	1
	Information Systems Specialist 1	1
	Information Systems Specialist 3	6
	Information Systems Specialist 4	4
Revenue, Dept. of	Information Systems Specialist 5	2
	Information Systems Specialist 6	8
	Information Systems Specialist 7	8
	Information Systems Specialist 8	2
	Principal Executive/Manager D	2
Revenue, Dep	t. of Total	34
	Information Systems Specialist 7	1
Secretary of State	Information Systems Specialist 8	3
	Principal Executive/Manager G	1
Secretary of St	ate Total	5
	Information Systems Specialist 3	1
	Information Systems Specialist 4	11
	Information Systems Specialist 5	13
	Information Systems Specialist 6	22
Transportation, Dept. of	Information Systems Specialist 7	28
	Information Systems Specialist 8	10
	Principal Executive/Manager E	6
	Principal Executive/Manager F	1
	Principal Executive/Manager G	2
	Principal Executive/Manager H	1
Transportation, Dept. of Total		95

Executive Branch - ISS & PEM "I" Positions Eligible for Retirement within 5 Years		
Treasury, Oregon State	Information Systems Specialist 3	1
	Information Systems Specialist 5	1
	Information Systems Specialist 6	1_
	Information Systems Specialist 7	2
	Information Systems Specialist 8	2
	Principal Executive/Manager E	1
	Principal Executive/Manager F	1
Treasury, Oregon	State Total	9
Veterans' Affairs, Dept. of	Information Systems Specialist 5	1
Veterans' Affairs, Dept. of Total		1
Water Resources, Dept. of	Information Systems Specialist 4	2
Water Resources, Dept. of Total		2
Youth Authority, Oregon	Information Systems Specialist 5	2
	Information Systems Specialist 7	1
	Information Systems Specialist 8	1
	Principal Executive/Manager D	1
Youth Authority, Oregon Total		5
Executive Branch – Total # of ISS &	PEM "I" Positions Eligible for Retirement within 5 Years – as of 06/30/13	503